SOLVING HUNGER TOGETHER
Feeding America is the nation’s leading domestic hunger-relief organization. Our mission is to feed America’s hungry through a nationwide network of member food banks and engage our country in the fight to end hunger.

Each year, the Feeding America network provides food to more than 37 million low-income people facing hunger in the United States, including 14 million children and nearly 3 million seniors. Our network of more than 200 food banks serves all 50 states, the District of Columbia and Puerto Rico, by securing and distributing 3.2 billion meals annually. Feeding America member food banks support more than 61,000 local charitable agencies, which provide food directly to individuals and families in need.
A Word from Our Leaders

Dear Friends,

Together we are solving hunger. This year, Feeding America provided 3.2 billion meals to people in need and grew to become a $1.9 billion organization.

We strengthened and scaled interventions that reach vulnerable populations like children and seniors, released groundbreaking research, provided relief in the wake of Superstorm Sandy, and secured partnerships and technologies that help us more efficiently and effectively rescue excess food to put on the plates of people facing hunger.

We are fortunate to have a broad range of dedicated and supportive partners. Individuals, charities, businesses and government all play a critical role in getting more food to more people. Together, we are implementing real solutions to the significant challenge of hunger in our country.

We still have our work cut out for us.

Severe threats to nutrition programs loom in Congress and food insecurity holds steady at an unacceptably high rate. While our economy shows signs of recovery, the 49 million people struggling with hunger have not felt it. As Feeding America’s Map the Meal Gap research shows, hunger exists everywhere—in every county and every community across the United States.

Long-term food security strengthens communities, improves our educational system, supports a healthy workforce and helps develop a more prosperous future for our nation. Through programs and services, the Feeding America network supports our clients’ efforts to climb out of poverty and into a future free from hunger.

Your engagement and support help improve food security for all. Together, we can ensure that every man, woman and child has access to the food they need to lead an active, healthy life today while building a more food-secure future for themselves and their families.

Thank you for supporting Feeding America’s mission.

David Brearton
Chair, Feeding America Board of Directors
Executive Vice President and Chief Financial Officer,
Mondelēz International

Bob Aiken
Chief Executive Officer
Feeding America
Board of Directors (June 2013)

The Feeding America Board of Directors is made up of leaders from many industries who are dedicated to our mission to end hunger in America.

David Brearton, Chair
Executive Vice President and Chief Financial Officer
Mondelēz International

Marjorie Sybul Adams
Partner
DLA Piper

Bob Aiken
Chief Executive Officer
Feeding America

Paul Alexander
Executive Vice President and Chief Communications Officer
Liberty Mutual Insurance

Joan Chow
Executive Vice President and Chief Marketing Officer
ConAgra Foods

Geoff Covert
Senior Vice President
The Kroger Co.

Deborah Flateman
President and Chief Executive Officer
Maryland Food Bank

Casey Herman
Partner
PricewaterhouseCoopers

Vincent M. Howell
Global Vice President
People and Organization
Mars Food & Drinks

Kathy Jackson
Chief Executive Officer
Second Harvest Food Bank of Santa Clara and San Mateo Counties

Eric Leventhal
Partner
Spencer Stuart

Michael J. Lewis
Executive Vice President, President of Retail
OfficeMax

Bill McMahon
Managing Director
Morgan Stanley
Wealth Management Group

Keith D. Monda
Retired President
Coach Inc.

DeDe Priest
Senior Vice President, General Merchandising Manager
Walmart

Jan Pruitt
President and Chief Executive Officer
North Texas Food Bank

Terry Scully
President
Target Financial and Retail Services

Kevin Seggelke, National Council Chair
President and Chief Executive Officer
Food Bank of the Rockies

Chris Shea
Retired Executive Vice President
General Mills

David Taylor
Group President – Global Health and Grooming
The Procter & Gamble Company

Mark V. White
Vice President, Merchandising Services
The Home Depot

Matthew E. Winter
President, Allstate Auto, Home and Agencies
Allstate Insurance Company

Troy Zander, General Counsel
Partner
DLA Piper LLP

Janet Gibbs, Treasurer
DLA Piper LLP

Andrea Yao, Secretary
Legal Counsel
Feeding America

National Office Leadership (June 2013)

Feeding America employs nearly 200 talented individuals in our Chicago national office, Washington, DC office and in field locations across the country to advance the mission of the organization.

Bob Aiken
Chief Executive Officer

Matt Knott
President

Maura Daly
Chief Communication and Development Officer

Janet Gibbs
Chief Financial Officer

Daphne Logan
Senior Vice President of Human Resources

Eric Olsen
Senior Vice President of Government Relations

Bill Thomas
Chief Supply Chain Officer

Johanna Vetter
Chief Brand and Development Officer
Hunger exists everywhere—in every county and every community across the United States. As individuals, charities, businesses and government entities, we all have a role to play in making sure our neighbors have enough to eat.

Together, we can help solve hunger by getting more food to more people who need it. We can provide nutritious foods like fresh fruits and vegetables and help keep our communities healthy and strong.

Feeding America has a strategic, network-wide goal to increase the number of meals we deliver annually to people in need by 1 billion meals. Based on the 2.6 billion meals the Feeding America network distributed in 2010, we aim to provide more than 3.6 billion meals each year within the next five years.

Each Feeding America food bank is committed to incrementally increasing their annual meal distribution based upon their capacity and the needs of the people in the community. United and organized, we will continue to make a lasting impact in the fight to end hunger nationally and locally.
**GROWING AND EXPANDING FOOD SOURCING INITIATIVES**

This year, Feeding America’s food sourcing growth significantly surpassed goals in fresh produce, federal commodities, manufacturing donations and retail donations. The result was 14.5 percent total growth over fiscal year 2012 distribution, or more than 410 million additional meals.

As we invest in innovative practices, we reduce waste and provide more food to our clients. In 2014, Feeding America will focus on significantly expanding our food sourcing efforts in three key areas: new food acquisition programs like Online Marketplace, fresh produce initiatives and retail store donations.

Online Marketplace enables businesses like convenience stores, hotels and restaurants to connect directly with local food bank agencies to donate small amounts of perishable foods that would generally be too costly to rescue through national channels. Thanks to partners 7-Eleven, Inc., Bon Appetit Management Co., Hilton Worldwide Inc., Loaf ‘N Jug and Paradise Bakery & Cafe, owned by Panera Bread Company, Inc., Online Marketplace debuted at 20 food banks and 28 agencies and will expand its reach in 2014.

Feeding America is working to capture more fresh fruits and vegetables from the identified 6 billion pounds that go to waste nationally each year. With a renewed focus on the connection between food insecurity and diet-related illnesses, Feeding America recognizes that access to fresh produce is not only an area with great potential for increased donations, but an essential component to the health and wellness of America’s low-income families. Partners like General Mills and Nationwide Insurance Foundation have made critical commitments to provide more fresh produce to the people we serve.

Feeding America is a national partner in the USDA’s MyPlate initiative, which provides recurrent opportunities to promote simple messages and resources to encourage healthy eating throughout our network.

Through the Retail Store Donation Program, Feeding America sustains strong national, regional and local relationships to secure nutritious, perishable foods like eggs, milk and lean meats—items that are the cornerstone of a family’s balanced diet. Because of our network’s infrastructure and expertise in food logistics and transport, we are able to get these highly desired groceries into food-insecure households quickly and efficiently.
SUPPORTING FOOD SAFETY SYSTEMS

Feeding America food banks are required to follow Current Good Manufacturing Practices, the FDA Model Food Code and all other state and local laws. In total, Cargill has provided nearly $1 million in dedicated grants to help ensure that our food safety practices are proactive and maintained at for-profit industry standards.

THANKS TO GENEROUS SUPPORT FROM CARGILL, FEEDING AMERICA HOSTED TWO FOOD SAFETY SUMMITS AND OFFERED FREE SEAFOOD HACCP TRAINING AND CERTIFICATION TO THE NETWORK. FEEDING AMERICA FOOD SAFETY SUMMITS PROVIDE IN-DEPTH OVERVIEWS OF FOOD SAFETY STANDARDS AND DETAIL HOW TO IMPLEMENT THESE STRATEGIES AT FOOD BANKS. THROUGH SEAFOOD HACCP TRAINING, FOOD BANKS ARE EQUIPPED WITH AN INTERNATIONAL RISK MANAGEMENT TOOL DESIGNED TO IDENTIFY AND CONTROL ANY POTENTIAL BIOLOGICAL, CHEMICAL OR PHYSICAL HAZARDS TO FRESH AND FROZEN SEAFOOD IN THE SUPPLY CHAIN.

UPGRADING NETWORK TECHNOLOGY

It takes a multifaceted infrastructure to move billions of pounds of groceries through a nationwide network to millions of individuals and families. Feeding America offers member food banks a technology suite called Member Business Solutions. Programs range from a fully hosted system to specialized programs for product tracking and ordering, route planning, accounting and customer relationship management. More than 75 percent of food banks are supported through the program thanks to investments from Cisco, Fidelity, Hilton Worldwide Inc. and other partners.

FEEDING AMERICA ALSO PILOTS NEW TECHNOLOGIES THAT IMPROVE SERVICE TO PEOPLE FACING HUNGER. TECHNOLOGY ENABLES THE SUCCESS OF THE ONLINE MARKETPLACE AND HAS MADE A PROGRAM TO USE PRODUCT BARCODES TO FACILITATE QUICK RECALLS AND ASSEMBLE NUTRITIOUS MEAL PACKAGES POSSIBLE. AS WE EXPAND PROGRAMS LIKE THESE, FEEDING AMERICA WILL CONTINUE TO INCREASE EFFICIENCY AND PROVIDE MORE FOOD TO MORE PEOPLE.
DISASTER RELIEF AND RECOVERY AFTER SUPERSTORM SANDY

This year, our nation endured devastating tornadoes, wildfires, and other disasters large and small. When Superstorm Sandy struck the East Coast in October 2012, it brought unimaginable, widespread devastation that left families and entire communities without food, power or shelter. Fortunately, Feeding America has a Disaster Relief Program in place and was able to mobilize quickly. In the first 48 hours after the storm, Feeding America moved more than 51 truckloads—or 1 million pounds—of donated and pre-staged disaster relief food items out of storage and to the six impacted member food banks in New York and New Jersey.

Feeding America secured 265 truckloads of donated product and distributed more than 8 million pounds of food and groceries to people affected by the storm. Feeding America coordinated efforts with federal, state and local government agencies and other community partners, and strengthened our partnership with the American Red Cross to meet the need. Feeding America staff and celebrities alike stepped forward to help, including FEED CEO and Founder Lauren Bush Lauren, supermodel Karlie Kloss, music mogul 50 Cent and Chef Katie Lee.

With our infrastructure and expertise in logistics, volunteer management and emergency food distribution, the Feeding America network is uniquely suited to support communities when disasters strike—and during the long recovery that follows.

FEEDING AMERICA DEEPLY APPRECIATES THE SUPPORT OF ALL 2013 DISASTER RELIEF PARTNERS, INCLUDING:

AARP Foundation
Abbott
The Allstate Foundation
Allstate Insurance Company
American Red Cross
AmeriCares
The Anthony Robbins Foundation
C&S Wholesale Grocers
Campbell Soup Company
Canadian Pacific
Cardinal Health
The Clorox Company
ConAgra Foods
Crown Family Philanthropies
Del Monte Foods
The Dunkin’ Donuts & Baskin-Robbins Community Foundation
Feeding America Eastern Wisconsin, Inc.
Forgotten Harvest
General Mills Foundation
Hormel Foods Corporation
The J.M. Smucker Company
Jefferies LLC
JPMorgan Chase
Kellogg Company
KLA-Tencor Foundation
Kraft Foods Group
Major League Baseball
The Major League Baseball Players Association
Marathon Petroleum Company LP
Linda and Keith Monda
Network For Good
Procter & Gamble
PepsiCo
PepsiCo Foundation
Perdue
A.J. Robbins
SC Johnson
Smithfield
Trader Joe’s
Unilever
United Airlines
The Walmart Foundation
Wegmans

Recognized partners contributed a minimum of $50,000 or three truckloads of food and emergency supplies in fiscal year 2013 to help Feeding America food banks serve people affected by disaster. A full list of disaster-relief partners can be found at feedingamerica.org/disasterrelief.
Special Interventions, Partnerships and Research

Feeding America is broadening our spectrum of partnerships and refining our research to better understand the needs of our clients and help them build more food-secure futures.

Together, we can build programs that promote family and community food security.

BUILDING HUNGER-FREE COMMUNITIES

1 in 5 children in America face hunger

Comprehensive Child Hunger Programs

Children who rely on free and reduced-price school lunches are at even greater risk of hunger in evenings, weekends, extended school breaks and other times when school is out. Research shows that hunger affects a child’s physical, cognitive and behavioral development, fundamentally altering the trajectory of a child’s life.

Through emergency food assistance and targeted programs, the Feeding America network provides food to more than 14 million children each year at the times they need it most. Feeding America and our partners are committed to solving child hunger. Together, we can ensure children have the fuel they need to grow healthy and strong.
**SUMMER FOOD SERVICE PROGRAM**

When school is out, many families struggle to make up for meals that children receive through free and reduced-priced school breakfast and lunch programs. The ConAgra Foods Foundation’s transformational Hunger-Free Summer initiative raises national awareness of the issue and helps expand our summer feeding programs, which provide more than 13 million meals.

Feeding America collaborated with the Ad Council to develop the 2012 “Summer Isn’t Fun When You’re Hungry” Public Service Announcement (PSA) campaign. The campaign was broadcast across the country to raise awareness of summer hunger and the Summer Food Service Program.
CHILD HUNGER CORPS

Funded by the ConAgra Foods Foundation, the Child Hunger Corps is a Feeding America national service program that deploys young professionals to food banks for two year tours to design, implement or expand successful child hunger programs. To date, 32 talented individuals have served in four Child Hunger Corps cohorts.

Results from the first two cohorts quantify the impact of the program. In two years, the first cohort increased annual distribution of meals for children by an average of 393,000 meals at each host food bank—a 116 percent increase. The tremendous results show that providing resources and support systems to communities is an effective way to deliver more nutritious meals and snacks to children.

INVESTING IN SNAP OUTREACH

The cornerstone of the federal nutrition programs, the Supplemental Nutrition Assistance Program (SNAP) helps 47 million low-income Americans put food on the table. Nearly half of the people who benefit from SNAP are children.

To provide a more comprehensive response to hunger, the Feeding America network works to accelerate low-income families’ access to SNAP benefits. Feeding America network staff and volunteers provide SNAP education and outreach to families who may be eligible but are not currently participating in the program. In 2012, Feeding America helped clients complete 161,000 SNAP applications.

Feeding America network members offer support through education, prescreening, application assistance and document transferral. With the support of the Walmart Foundation, Feeding America launched the Online SNAP Referral Program, which has the potential to exponentially increase SNAP applications and help thousands of Americans access the meals they need to feed their families. By connecting people to the program, our network is eliminating barriers to SNAP participation and enabling access to our nation’s most effective food assistance resources. SNAP dollars also help stimulate local economies, leading to increased food security in the communities where those benefits are used.

1 in 7 AMERICANS RECEIVES SNAP BENEFITS

Dawn was laid off in 2010 during the economic downturn. For the first time in her life, she was unable to feed her family. SNAP helped Dawn and her family get back on their feet.

“I am working full time as a nurse and have been off food stamps for a year now. I may not look like I’ve struggled with hunger—but what is a hungry person supposed to look like? Hunger is something no one should struggle with.”

DAWN in Boise, Idaho
SPOTLIGHT ON SENIOR HUNGER AND THE NEW NATIONAL SENIOR GROCERY PROGRAM

Feeding America’s research study Spotlight on Senior Hunger, funded by HMS and released in partnership with the National Foundation to End Senior Hunger, revealed the food-insecurity rate among seniors has doubled since 2001. Over the next 10 years, as the youngest of the Baby Boomers reach age 60, experts project the number of food-insecure seniors will increase even more significantly. To meet the demand, Feeding America is expanding partnerships and creating program models to enhance senior-focused outreach and programs delivered by food banks and feeding agencies.

Good nutrition is essential to the health and wellness of the 3 million seniors who receive food through the Feeding America network. This year, Feeding America launched the national Senior Grocery Program to meet the needs of low-income older adults by providing food that can be easily prepared and consumed at home. The program increases access to food that is appropriate for the nutritional needs of seniors and creates an avenue to provide additional resources and services specifically for older adults.

Feeding America is grateful to the AARP Foundation for sharing critical expertise and providing significant support to the Senior Grocery Program, including the first grants to the network in support of this new program model.

EACH YEAR MOBILE PANTRIES DELIVER 307 MILLION MEALS DIRECTLY TO THE NEIGHBORHOODS OF HARD-TO-REACH CLIENTS

MOBILE PANTRY PROGRAM

Mobile pantries are refrigerated trucks that deliver fresh foods like fruits and vegetables, low-fat dairy and lean meats to people in low-income neighborhoods. In some rural areas, getting to the nearest agency can be difficult for those who do not have access to dependable transportation or cannot afford the gas. In some urban areas, finding a traditional grocery store that offers fresh produce, meats or dairy is a challenge. Mobile pantries make more fresh food available in communities and neighborhoods that do not have adequate grocery stores or feeding agencies.

Mobile Pantries also provide effective opportunities to connect clients with other important health and hunger-relief services. Examples include application assistance for SNAP and other nutrition programs, nutrition education, diabetes screening and even cooking demonstrations.
DIABETES INTERVENTIONS

To improve health outcomes for the people we serve, Feeding America has partnered with the Bristol-Myers Squibb Foundation’s Together on Diabetes project to address food insecurity and type 2 diabetes.

At each of the three food bank pilot locations, food bank staff identify clients with diabetes and provide them with specific foods to help meet their nutritional needs. The food banks offer education and healthcare referrals to help ensure clients get holistic support to manage both food insecurity and their disease. Food bank staff also work closely with health clinics to help healthcare professionals identify patients who are food insecure and refer them to the food bank for support.

According to preliminary results from the pilots, the diabetes project is helping to improve client outcomes. Clients are interested in learning how to better manage their disease and want to try new and healthier foods.

Moving forward, Feeding America intends to expand nutrition education, explore further options for providing appropriate food, collect and analyze data, share outcomes and ultimately replicate elements of the program to improve the health and wellness of the people we serve.

COLLABORATING FOR CLIENTS

At Feeding America, we believe collaboration is the key to addressing hunger among vulnerable populations. That means partnering with government, research groups, businesses, advocacy groups and other charitable partners to understand the complex needs of food insecure people and develop tailored solutions that effectively meet the needs of the people we serve.

MANY FEEDING AMERICA FOOD BANKS FIND NATURAL OPPORTUNITIES TO PROVIDE A RANGE OF SERVICES SUCH AS JOB-SKILLS TRAINING, EMPLOYMENT SUPPORT, EDUCATIONAL ENRICHMENT, HEAT AND HOUSING ASSISTANCE AND ACCESS TO HEALTHCARE

In addition to providing much needed direct food assistance to vulnerable families and individuals, Feeding America strives to create opportunities for the people we serve to achieve self-sufficiency. Collaborating for Clients is a multi-year initiative to develop client-centered approaches to addressing the priority needs of food insecure people—including employment, health and housing—to more effectively and systemically scale nationwide through partnerships.

Programs already in place throughout the Feeding America network demonstrate the power of partnerships and integration of services for low-income clients. In collaboration with the Laura and John Arnold Foundation, Feeding America is working with The Urban Institute to continue to build our knowledge base, establish partnerships at the national level with deep reach into local communities and develop population based outcomes for the future.

MORE THAN 1,200 FEEDING AMERICA CLIENTS ARE ENROLLED TO RECEIVE FOOD BOXES DESIGNED TO HELP THEM MANAGE THEIR TYPE 2 DIABETES

DIABETES INTERVENTIONS

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Moving forward, Feeding America intends to expand nutrition education, explore further options for providing appropriate food, collect and analyze data, share outcomes and ultimately replicate elements of the program to improve the health and wellness of the people we serve.
NUTRITION AND FOOD INSECURITY

In our second year of partnership, members of Feeding America, the National Dairy Council and the Academy of Nutrition and Dietetics are raising awareness of the connection between food insecurity and public health; increasing access to “foods to encourage;” and providing nutrition education to people facing hunger.

This year, the partners launched a six-part Kids Eat Right webinar series that was attended by more than 3,200 registered dietitians. We also developed dairy case studies to identify existing barriers to and effective models of successful dairy distribution. Further, we awarded ten nutrition grants of $10,000 to food banks to support nutrition education and increase clients’ access to foods to encourage. Most recently, the partners launched the Healthy Food Bank Hub, a website that provides information and resources to support members who work to alleviate hunger and improve nutrition for food-insecure people.

EXPANDING AGRICULTURE PARTNERSHIPS TO SECURE MORE FOOD

Feeding America is cultivating relationships with the agricultural sector to raise awareness of rural area hunger and inspire farmers and growers to participate in our programs and initiatives. Invest An Acre, a partnership between founding partners Feeding America, The Howard G. Buffett Foundation, Archer Daniels Midland Company and Monsanto, encourages farmers to donate a portion of their crop proceeds to fight hunger in their own communities. In its first full year, the program has resulted in the donation of 3.6 million meals.

Our work to engage America’s agricultural community has also lead to expanded partnerships with Cargill, Caterpillar Inc., CoBank and Nationwide Insurance Foundation. By collaborating with these industry leaders, we aim to do more to solve hunger in rural, urban and suburban areas alike.

Feeding America is pleased to recognize The Howard G. Buffett Foundation as the catalyst for many of these special opportunities within the agricultural sector.

PARTNERING TO RESCUE FOOD AND REDUCE WASTE

In partnership with the United States Department of Agriculture (USDA) and the United States Environmental Protection Agency (EPA), Feeding America helped launch the U.S. Food Waste Challenge to reduce food waste and provide more food to Americans in need.

The Feeding America network rescues more than 2.5 billion pounds of food from going to waste each year. We must work together to capture more surplus food for hungry Americans. Feeding America looks forward to working with USDA, EPA and our food industry partners to capture more safe, healthy food and provide it to people who need it.
HUNGER IN AMERICA 2014
UNDERSTANDING THE PEOPLE WE SERVE

Through our quadrennial Hunger in America research series, Feeding America conducts the nation’s leading research about people who seek food assistance from the Feeding America network and the response of the charitable food assistance system. Hunger in America 2014 results will be the most comprehensive in the study’s 20-year history. The client survey was available in five languages and conducted on tablets to increase accuracy, efficiency and respondents’ privacy. New questions about household coping strategies and clients’ health status will also give a clearer picture of the struggles that Feeding America clients face and guide our strategies to help them improve their own outcomes. Hunger in America 2014 was made possible by the substantial support of The Howard G. Buffett Foundation.

IN SHORT SUPPLY: AMERICAN FAMILIES STRUGGLE TO SECURE EVERYDAY ESSENTIALS

In Short Supply revealed that one in three low-income households are unable to afford essential non-food items, such as toilet paper, toothpaste and soap. Households that cope with the pressures of poverty by stretching, substituting and doing without, experience food insecurity at a higher rate than that of the general population. Understanding the emotional toll and strategies of American families in need sets the stage for better intervention across our network. Feeding America is grateful to Procter & Gamble for making the study possible.
1 in 6 Face Hunger, All of Us Can Help

It takes a nation to end hunger. Together, we can educate others about the problem, engage the public in the solution and make ending hunger a priority for our country’s leaders.
ENGAGED
522,902
ACTIVE EMAIL SUBSCRIBERS

SURPASSED
1 MILLION
SOCIAL CONNECTIONS NETWORK-WIDE

FACEBOOK STORIES
SHARES : LIKES : COMMENTS
(up 7x last year’s 150,000)

$57.5M
DONATED MEDIA

LEADING THE MOVEMENT

INSPIRED
134K+
ACTIVE ADVOCATES

11,366
INDIVIDUALS
ENROLLED IN
MONTHLY DONATION PROGRAM

FEEDING AMERICA APPEARED ON
376M
CONSUMER PACKAGES
Thanks To Bayer, ConAgra Foods, FEED USA + Target, General Mills and Kellogg’s

MOBILIZED
9,509
CALLS TO CONGRESS

STIMULATED
130,244
EMAILS TO CONGRESS

Blogger Council, a group of influential advocates dedicated to promoting hunger relief in their social media spaces.

96%
are on Feeding America’s Blogger Council, a group of influential advocates dedicated to promoting hunger relief in their social media spaces.

35%
BRAND AWARENESS AMONG THE GIVING PUBLIC

“COME VISIT US!”

“I am inspired by the dedication of America’s child advocates. What inspires you?”

“LIKE US!”
EMPLOYEE ENGAGEMENT

Feeding America is a strategic choice for the growing number of businesses that choose to systemically engage employees in the support of a cause. Through our holistic approach, year-round opportunities are available to help our partners build employee loyalty and trust while supporting the mission to end hunger in America.

YEAR-ROUND EMPLOYEE ENGAGEMENT

FUNDRAISING
Give a Meal and Give a Meal Team Challenge
Matching Gifts
Work Place Giving and Payroll Deduction

ADVOCACY + AWARENESS
Hunger Action Month
Hunger Action Center
Special Features for Employee Communications

VOLUNTEERISM
Food Banks Nationwide
Onsite Volunteer Experiences
National Week of Service

Feeding America is grateful for the support of our partners and the individuals who make these special programs possible. This year, 2,765 Morgan Stanley employees spent a total of 8,896 hours helping 49 food banks. Some 9,000 associates, advisors and customers participated in the Ameriprise Financial National Day of Service at 350 sites in 47 states. Through the WellPoint Associate Giving Campaign, employee contributions to Feeding America were matched by the WellPoint Foundation, which enabled employees to make a greater impact when making the decision to support the mission to end hunger in America.

HUNGER ACTION MONTH

September is Hunger Action Month, when the Feeding America network leads the charge to raise awareness and inspire everyone in America to take action against hunger in their community. Hunger Action Month comes each year at a time when legislators are in their home districts and the public is just beginning to think about the upcoming holidays. In the 2012 campaign, media impressions increased more than 50 percent from the prior year. Focusing on the needs of families struggling with hunger at this critical time has a substantial impact.

Many of our dedicated corporate partners spoke out against hunger during the month, including C&S Wholesale Grocers, ConAgra Foods, T.G.I. Friday’s, Unilever, United Airlines and the Walmart Foundation. Corporate partners joined thousands of Americans who also took action to raise awareness of the issue of hunger through social media and by wearing and displaying the color orange.
GOVERNMENT RELATIONS AND ADVOCACY

With a respected presence in every congressional district and nearly every county, Feeding America has a unique and influential voice on hunger-related issues in our country. Our food banks are credible and effective advocates, esteemed by their community members, elected officials and local and national partners. We work to increase our voice by building an ever stronger network of on-the-ground and online advocates to champion local and national hunger-relief initiatives. Community leaders, volunteers, food bank supporters and concerned citizens all help achieve our legislative goals through thousands of calls and emails to lawmakers each year.

In Washington, Feeding America leads the nation in engaging and educating policymakers and members of Congress on hunger. This year, 235 Members of Congress took action to support one or more of our legislative priorities. Through bipartisan outreach, we work to advance policy priorities that put more food on the table and help the 49 million Americans struggling with hunger.

In partnership with the Ad Council and with funding from C&S Wholesale Grocers, Feeding America’s new child hunger PSA campaign shows how food banks partner with farmers, retailers, volunteers and others to get food to families in need and help solve hunger.

We advocate for the availability, accessibility and quality of governmental nutrition programs, especially for vulnerable populations such as children and the elderly. Feeding America’s advocacy efforts are non-partisan. We focus our messaging on the impact that policy changes would have on the number of meals available to people in need. This year, we mobilized the public and Congressional leaders to prevent harmful cuts and structural changes to SNAP; protect tax deductions for charitable donations of food and funds; and secure TEFAP funds in a disaster supplemental bill for Superstorm Sandy victims.

Feeding America is emboldened by the individuals, corporations and partners who advocate on behalf of hunger issues, including partners like MAZON: A Jewish Response to Hunger and the Angell Foundation, that directly support our advocacy initiatives.

A COMMON MESSAGE AND NEW PSA CAMPAIGN

For the first time, Feeding America embarked on an effort to harness the collective voices of our network food banks through a strategic messaging platform. Extensive testing showed that “Together we can solve hunger” was a motivating message among potential supporters that elicits a feeling of hope, conveys that the problem is solvable and inspires individuals to make a difference.

“Together we can solve hunger” is the marketing campaign used nationally and locally by food banks with print, radio, billboard, digital assets like infographics and website banners, and event assets like posters and food donation barrel wraps. An investment by the Walmart Foundation funded the development of the messaging.

A single father of five, John works fulltime and is able to budget about $80 per week for food, which isn’t nearly enough to feed his kids.

“I have been coming to First Fruit Ministry food pantry for about a year now. I appreciate all the fresh produce and meat we get here, especially during the holidays. This place kind of saved our lives, as far as the food we get. If there’s one place that can help somebody, this is the one.”

JOHN, JUSTIN AND JB in Wilmington, North Carolina
Cause Marketing

Feeding America’s successful cause-marketing programs raise awareness about the hunger crisis and engage the public to make a donation to support hunger-relief. Cause marketing campaign highlights include:

**CHILD HUNGER ENDS HERE**
The ConAgra Food’s Child Hunger Ends Here campaign provides consumers with a simple way to help children struggling with hunger. Consumers helped generate more than 3 million meals for families in need by entering codes found on products from 19 ConAgra brands. Now in its fourth year, the campaign was supported by musicians Carly Rae Jepson, Amber Riley and Tori Kelly, the artist who penned and recorded the “Fill a Heart” campaign theme song.

**GIVE A MEAL**
The annual Give a Meal online campaign increases awareness, raises funds and engages people in the fight against hunger. This year, Bank of America generously matched $2 for each $1 donated online—helping to provide more than 26 million meals through the campaign in 2012. Through Bank of America’s support, Give a Meal has become the most successful online fundraising effort in Feeding America history.

**FIGHTING HUNGER TOGETHER**
Walmart’s Fighting Hunger Together campaign raised more than $3 million for the Feeding America network this year. The campaign empowered Facebook users to vote for their local food bank or agency to receive grants to support child hunger programs. Fighting Hunger Together included 10 Feeding America corporate partners: Campbell Soup Company, ConAgra Foods, Dr. Pepper Snapple Group, General Mills, Kraft Foods group, Kellogg Company, Mondelēz International, Nestlé USA, PepsiCo and Unilever.

**OUTNUMBER HUNGER**
General Mills, Big Machine Label Group and Feeding America teamed up to Outnumber Hunger. The campaign enables consumers to help Feeding America secure meals on behalf of local food banks by entering codes found on select General Mills products. Superstars from Big Machine Label Group lent their support to the campaign, including: The Band Perry, Reba and Rascal Flatts. The partners in Outnumber Hunger have teamed up since 2011 to help secure more than 25 million meals for families.

**SEVERAL OTHER NOTABLE CAUSE CAMPAIGNS SUPPORTED FEEDING AMERICA IN 2013:**

- **FOUR $25K GRANTS**
  Awarded through Bayer One A Day’s Nutrition Mission 2013

- **10M+ MEALS**
  Provided thanks to Feeding USA and Target

- **2.1M SLICES**
  $0.25 for every slice of Oreo® Dream Extreme Cheesecake sold at The Cheesecake Factory

- **16M MEALS**
  Provided through sales from The Pampered Chef® Round-Up from the Heart® campaign in 2013

- **750+ BAKERY CAFES**
  Raised food and funds to fight hunger through the Panera Cares® Community Breadbox® program

- **74.3M POUNDS OF FOOD**
  Collected during the 2013 Stamp Out Hunger Food Drive thanks to the National Association of Letter Carriers
ENTERTAINMENT COUNCIL AND MEDIA OUTREACH

Feeding America engages an impressive list of high-profile celebrities who are committed to moving closer to a hunger-free America. Members of the Feeding America Entertainment Council contribute their time and influence to support Feeding America through media, cause marketing and public policy initiatives.

This year, many celebrities, council members and friends recognized Feeding America on social spaces, including Justin Bieber, whose mention of Feeding America in a tweet garnered more than 16,000 new Feeding America Twitter followers. Fox Sports and the TODAY show’s Savannah Guthrie each partnered with Feeding America to create hunger awareness PSAs that ran across their respective media networks. Dr. Phil spread our message on his show, Nick Cannon discussed our impact on Dateline and Rachael Ray recorded a video that encouraged followers to participate in Hunger Action Month.

Members of the Feeding America Entertainment Council inspire action and help Americans recognize that together, we can solve hunger.

2013 FEEDING AMERICA ENTERTAINMENT COUNCIL

BEN AFFLECK  
Actor

LAILA ALI  
Boxer,  
TV Personality

JENNIFER ANISTON  
Actress

DAVID ARQUETTE  
Actor, Producer

MARIO BATALI  
Chef, TV Personality

MONICA BROWN  
Musician

NICK CANNON  
Multi-faceted Entertainer

LAUREN BUSH LAUREN  
CEO and Founder of FEED

CURTIS CONWAY  
Former NFL Star

GABRIELE CORCOS AND DEBI MAZAR  
Chef, TV Personality  
Actress, TV Personality

COURTENEY COX  
Actress

MARCIA CROSS  
Actress

SHERYL CROW  
Musician

MATT DAMON  
Actor

ROCCO DISPIRITO  
Chef, TV Personality

SHEPARD FAIREY  
Artist

MARC FORGIONE  
Chef, TV Personality

SARA GORE  
Chef, TV Host

JOSH GROBAN  
Musician

SCOTT HAMILTON  
Olympic Champion

BEN HARPER  
Musician

SAMANTHA HARRIS  
TV Personality

DHANI JONES  
TV Host, Former NFL Star

ELLIE KRIEGER  
Chef, TV Personality

NICK LACHEY  
Musician, TV Personality

KATIE LEE  
Celebrity Chef, TV Personality

BENJI AND JOEL MADDEN  
Musicians

TERRY BRADSHAW  
NICK CANNON  
LAUREN BUSH LAUREN  
ROCCO DISPIRITO  
SAVANNAH GUTHRIE

KATHARINE MCPHEE  
Musician, Actress

KIMBERLY WILLIAMS-PAISLEY  
Actress

TYLER PERRY  
Actor, Producer

RACHAEL RAY  
Emmy Award-Winning TV Host

CURTIS STONE  
Chef, TV Personality

ALISON SWEENEY  
Actress, TV Host

ANDREW ZIMMERN  
Chef, Writer, TV Host

50 CENT  
Music Mogul, Entrepreneur
In another year of near unprecedented need for hunger relief, corporations, foundations and individuals gave generously of their time, funds, and food and grocery products to help provide emergency and supplemental food assistance to more than 37 million people in America.

On behalf of the families and individuals who benefited from your support, Feeding America is proud to thank and recognize the extraordinary individuals and organizations that make a real difference in the lives of our neighbors in need and are committed partners in creating a hunger-free America.
Leadership Partners

From July 1, 2008 to June 30, 2013, Leadership Partners made significant philanthropic investments, including aggregate contributions or commitments of $10 million or more, donations of 100 million pounds or more of food and grocery products to Feeding America, or gifts of funds, food and grocery products at this level.

CARGILL
Cargill is proud to support Feeding America’s food safety efforts, enabling the food bank network to provide safe and nutritious food to more than 37 million people.

“We are committed to leveraging our leadership in food and agriculture to tackle the complex challenge of feeding the world with our domestic partner, Feeding America.”

Greg Page | Chairman of the Board and Chief Executive Officer, Cargill

CONAGRA FOODS AND THE CONAGRA FOODS FOUNDATION
As the leadership partner in the fight against child hunger, ConAgra Foods and its Foundation have been committed to solutions for 20 years.

“As a food company, we have a responsibility to address food insecurity. Partnering with Feeding America helps ensure children have the food needed to succeed. Since 1993, we’ve invested $37 million, built awareness through Child Hunger Ends Here, and contributed 328 million pounds of food to improve children’s access to nutritious food.”

Gary Rodkin | Chief Executive Officer, ConAgra Foods

FOOD LION LLC AND FOOD LION CHARITABLE FOUNDATION
Food Lion is committed to helping end hunger in its communities. Every year, Food Lion donates millions of pounds of food and makes significant financial contributions through hunger awareness campaigns.

“Every day, families in our communities are making tough choices like paying their rent or putting food on their table. At Food Lion, we’re leading the fight against hunger because we want to eliminate these struggles and ensure every family has the food and nutrition they need.”

Beth Newlands Campbell | President, Food Lion
GENERAL MILLS AND GENERAL MILLS FOUNDATION
For more than 30 years, General Mills has nourished communities by exemplifying best in class support and leadership, funding critical hunger relief programs, engaging employee and retiree volunteers, providing significant food donations and creating campaigns like Outnumber Hunger to support local food banks and generate action across the network.

“Our role as a top contributor to Feeding America reflects not only our dedication to alleviating hunger, but also our confidence in the organization’s ability to make an impact on people’s lives each and every day.”

Ken Powell | Chairman and Chief Executive Officer, General Mills, Inc.

KELLOGG COMPANY
For more than 30 years, Kellogg Company has partnered with Feeding America to help end hunger in the U.S.

“We believe the most positive impact Kellogg Company can have on the world is through our foods. That’s why Breakfasts for Better Days™, our new global philanthropic initiative, is focused on hunger relief with an emphasis on breakfast. Feeding America is our largest partner worldwide ensuring our food gets to those who need it most.”

John Bryant | President and CEO, Kellogg Company

KRAFT FOODS GROUP
For more than 30 years, longtime partner Kraft has helped deliver food to people in need across the nation.

“As a food and beverage company, we offer our food and nutrition expertise to help fight hunger and promote healthy lifestyles. Through our partnership with Feeding America, we are finding innovative ways to bring fresh food to people across the nation.”

Leah Bradford, Vice President | Kraft Foods Group Foundation and Associate Director, Community Involvement
Leadership Partners

THE KROGER CO.
Kroger is an industry leader in hunger relief, sustainability and supporting local communities. Their innovative and generous work has received national recognition.

“Helping families put wholesome food on their tables is our first priority. For more than 35 years Kroger’s family of stores has partnered with Feeding America and local food banks to help feed our hungry neighbors. In 2012, we provided food and funds equal to 200 million meals.”

David B. Dillon | Chairman and Chief Executive Officer, The Kroger Co.

THE LINCY FOUNDATION
The Lincy Foundation’s support to Feeding America’s national office and several food bank members has helped to transform hunger-relief in our country.

“The Lincy Foundation believes that it is important for children, seniors and families to have consistent access to nutritious food. The Lincy Foundation is pleased to have supported Feeding America and to have contributed to the efforts of its more than 200 network members, who are helping to eradicate hunger in their local communities.”

Lindy Schumacher | The Lincy Foundation

MONDELÉZ INTERNATIONAL AND MONDELÉZ INTERNATIONAL FOUNDATION
Through our long history of involvement, the Mondelēz International Foundation has helped deliver more than 1 billion servings of fresh foods to deal with hunger and obesity in America.

“At the Mondelēz International Foundation our community programs span the globe; universally we know that ensuring access to fresh foods and wholesome snacks are essential elements of well-being. The foundation of our partnership with Feeding America has been rooted in innovation, collaboration and outcomes that make a difference for Americans who too often miss meals.”

Nicole R. Robinson | Senior Director Corporate Community Involvement, Mondelēz Global LLC; President, Mondelēz International Foundation
MORGAN STANLEY
Feeding America is proud to partner with Morgan Stanley to Fill the Plate for children across the United States. Morgan Stanley's generous $13 million investment, coupled with extensive pro bono and volunteer service, will help give children across the country the healthy start they need for lifelong achievement.

“Our partnership with Feeding America has long been an important way for us to create impact, and I am proud of the innovative programs we have worked on together for children.”

James P. Gorman | Chairman and Chief Executive Officer

PEPSICO AND PEPSICO FOUNDATION
PepsiCo fights food insecurity on multiple fronts, including donations of food, funds, volunteerism and leadership.

“PepsiCo and Feeding America have been partnering to make a difference in the lives of people across the country for over thirty years. All of us at PepsiCo, including key brands like Quaker, Tropicana, Frito-Lay, Pepsi and Gatorade are proud to support domestic hunger relief. Together we are investing in the health of our communities and our collective future.”

Sue Tsokris, Vice President | Global Citizenship and Sustainability and Vice President, PepsiCo Foundation

SAM’S CLUB
A partner in the Retail Store Donation program since 2006, Sam’s Club provides millions of meals to families in need.

“We’re proud to have contributed more than 228 million pounds of food over the past five years to Feeding America. Together we reallocate food from hundreds of Sam’s Clubs and provide it to families in need. We’re also extremely proud of our Sam’s Club associates who volunteer and our members who have joined us in the fight against hunger in our communities.”

Rosalind Brewer | President and Chief Executive Officer, Sam’s Club
Leadership Partners

SUPervalu INC.
Ending hunger in local communities is core to SuperValu's charitable mission. SuperValu supports Feeding America by providing nutritious food to member food banks throughout the country.

“SuperValu strives to give to organizations where we can do the most good, helping to create and sustain strong and vibrant neighborhoods with support focused on hunger relief, health and nutrition and environmental stewardship.”

Sam Duncan | President and Chief Executive Officer, SuperValu

Target
For more than a decade, Target has been a proud partner of Feeding America, funding programs that feed children and families and donating millions of pounds of food to local food banks.

“Target is proud to work with Feeding America to create in-school food pantries so kids can focus on their studies instead of wondering where their next meal will come from. Together, we can end hunger and give all children the quality education they deserve.”

Laysha Ward | President, Target Community Relations

Walmart and the Walmart Foundation
Walmart has contributed the equivalent of more than one billion meals since 2005 and engaged shoppers and leading food companies in the Fighting Hunger Together cause campaign.

“We believe that when nonprofits and companies work together we can make long-term, positive change for the millions of people in America who struggle with hunger. By working with Feeding America, our associates, customers and supplier partners are fighting hunger together to raise awareness and make a lasting impact in communities throughout the country. Over the past five years we have committed more than $29 million to Feeding America and its member food banks, and have contributed more than 1.4 billion pounds of food to feed the hungry. We are committed to continuing to work together to collectively address the challenges that many families will face.”

Julie Gehrki | Senior Director, Walmart Foundation
Mission Partners

From July 1, 2008 to June 30, 2013, Mission Partners made generous, aggregate contributions or commitments of $2 million or more, donations of 20 million pounds or more of food and grocery products, or gifts of funds, food and grocery products at this level.

INDIVIDUAL AND FOUNDATION PARTNERS

**ANSCHUTZ FAMILY FOUNDATION**
Investors in strengthening families and communities, markedly in rural Colorado, and advancing the self-sufficiency of individuals, particularly the economically disadvantaged, young, elderly and disabled.

**THE HOWARD G. BUFFETT FOUNDATION**
Founding partner of the innovative Invest An Acre program, integral agricultural sector partner and transformational investor in research to ascertain the state of hunger in America.

**THE KRESGE FOUNDATION**
The Kresge Foundation invests in Feeding America’s network through technological infrastructure and vehicles to enable increased efficiencies and distribution of millions of pounds of food.

**LINDA AND KEITH MONDA**
Initial and transformational investors in the Feeding America fresh produce initiative, supporters of child feeding programs, providers of generous 2013 disaster-relief and board member (Keith).

**THE DAVID TEPPER CHARITABLE FOUNDATION, INC.**
The foundation’s investment in the Hunger Relief Fleet is integral to the safe and efficient distribution of food and grocery products for food banks nationwide.

**THE TIDES FOUNDATION**
The Tides Foundation provides support to Feeding America through the Google, Inc. Charitable Giving Fund and other foundation-managed revenue sources.

The Jilot Family
The David Tepper Charitable Foundation, Inc.
The Tides Foundation
Mission Partners

**CORPORATE PARTNERS**

**FOR EIGHT YEARS, ABBOTT HAS PRE-POSITIONED NUTRITIONAL DISASTER PACKS AT FOOD BANKS TO ENSURE PRODUCT IS READY IF DISASTER STRIKES**

**ABBOTT**
Abbott and the Abbott Fund help meet critical community needs through a pioneering disaster-relief program, backpack program support and donated nutrition products.

**AMERIPRISE FINANCIAL**
Held annually just before Thanksgiving, Ameriprise Financial holds the largest Feeding America volunteer event, which engages nearly 10,000 employees, and invests in support of the mission.

**AUTOMATIC DATA PROCESSING**
On behalf of its employees, ADP provides support to Feeding America to fight hunger in communities across the country.

**BANK OF AMERICA**
Bank of America is honored to partner with Feeding America as the exclusive sponsor of the Give a Meal program during the holiday season.

**BANK OF AMERICA’S COMPREHENSIVE APPROACH TO FIGHTING HUNGER IS EXEMPLIFIED BY NATIONAL AND LOCAL PHILANTHROPIC AND VOLUNTEER INVESTMENTS**

**BIG LOTS**
Big Lots distribution centers and stores donate a wide variety of food and non-food items to many Feeding America member food banks.

**BIMBO BAKERIES USA**
Making a difference is an everyday mission for Bimbo Bakeries, donors of nutritious and delicious bread and snack products that our clients appreciate.

**BRISTOL-MYERS SQUIBB**
Founding partner of the leading edge Feeding America diabetes initiative to provide clients with appropriate food, education and support to improve health outcomes.

**C&S WHOLESALE GROCERS**
Invests in national child hunger initiatives like the 2013 PSA campaign, donates food and funds to local food banks, engages employees and provides disaster-relief items.
Mission Partners

**CAMPBELL SOUP COMPANY**
In partnership with Feeding America, Campbell Soup Company works to nourish people’s lives by building healthy communities where they have operations.

**THE CHEESECAKE FACTORY**
The Cheesecake Factory has donated nearly $3 million to Feeding America through year-round campaigns featuring a special cheesecake, from which $0.25 per slice is donated.

**CHURCH & DWIGHT CO.**
Church & Dwight contributes to the fight to solve hunger by providing critical general operating support and product donations to Feeding America.

**THE CLOROX COMPANY**
Clorox is a committed product donor and a leader in disaster-relief donations, most recently for Superstorm Sandy, providing strong support of cleaning and household products.

**THE COCA-COLA COMPANY**
Product donations to Feeding America help enable the Coca-Cola Foundation’s areas of focus: water stewardship, healthy and active lifestyles, community recycling and education.

**CVS CAREMARK**
CVS Caremark is committed to building healthier communities by giving back to organizations where they live and work and are proud to support Feeding America.

**DANNON**
Long-time Feeding America supporter in the fight against hunger, Dannon makes an impact for those in need through employee contributions and nutritional product donations.

**DEAN FOODS**
Supporting Feeding America through donations of food and funds since 2008, Dean Foods plays a part in ending childhood hunger.

**IDOL GIVES BACK FOUNDATION**
Through support to a variety of hunger relief programs, Idol Gives Back strengthened the capacity of food banks to serve more clients more effectively.

**JP MORGAN CHASE & CO.**
Provided a significant investment to support national expansion of the groundbreaking Mobile Pantry Program, as well as local disaster relief, particularly after Hurricane Sandy.

**MACY’S**
Feeding America was Macy’s cause partner for several Shop For a Cause events and the 2009 Come Together campaign.

**MARS, INCORPORATED**
Mars provides food and funds to the Feeding America network through product donations and cause marketing campaigns.
Mission Partners

MONSANTO
A lead partner in the Invest An Acre program, Monsanto matches funds donated by farmers through the program and engages its employees in volunteerism.

NATIONWIDE INSURANCE FOUNDATION
Nationwide proudly supports 19 member food banks and the Produce Program, while also engaging employees across the country to support local hunger relief efforts.

NESTLÉ
Nestlé is a passionate donor providing baby and toddler foods, juices and beverages, frozen meals, and snacks from manufacturing plants and distribution centers nationwide.

NIELSEN
Nielsen’s expertise and insights support the landmark Meal Gap study—applying food pricing data to identify the cost of hunger in each county.

SINCE 2000, NATIONWIDE ASSOCIATES HAVE RAISED MORE THAN 18 MILLION MEALS FOR FEEDING AMERICA MEMBER FOOD BANKS

THE PAMPERED CHEF®
Our cause marketing partner for more than 20 years, The Pampered Chef® generates funds through sales of limited edition trivets and encouraging consumers to round-up their orders.

PERDUE FARMS
Perdue made vital product donations to food banks impacted by Hurricane Sandy and donates millions of pounds of poultry helping provide clients with high-value proteins.

PROCTER & GAMBLE
Provides comforts of home for families in need by donating everyday essentials like Pampers, Charmin, Tide, and Crest and underwriting landmark “In Short Supply” research.

PUBLIX SUPER MARKETS
In the past five years, Publix stores have contributed more than 75 million pounds of food to local food banks through their perishable recovery program.

SAFEWAY AND THE SAFEWAY FOUNDATION
Through regional offices and banners, Safeway and The Safeway Foundation are committed to community activities to engage their neighbors in the fight against hunger.

SYSCO CORPORATION
Operating companies provide support directly to food banks to help feed the 49 million people living at risk of hunger in America.

TYSON FOODS, INC.
Through the Know Hunger initiative, Tyson donates valuable protein to member food banks nationwide.
SINCE 2008, UNILEVER HAS DONATED MORE THAN $3 MILLION AND NEARLY 18 MILLION POUNDS OF PRODUCT

UNILEVER AND UNILEVER UNITED STATES FOUNDATION, INC.
Unilever, through its Foundation, brand cause marketing and product donations provides support to Feeding America, including child hunger programs.

US FOODS
Through a range of valuable product donations and local employee volunteer engagement, US Foods provides critical support for food banks serving communities across the country.

VALERO ENERGY CORPORATION
Conducted a one year campaign to encourage customers to ‘Fill Up to Fight Hunger’—$1 was donated for every eight gallons filled.

WALGREENS
Walgreens provides food, personal care and household products to local food banks in order to support the health and wellness of those in need.

WELLPOINT FOUNDATION AND WELLPOINT EMPLOYEES
Holds an annual employee giving campaign engaging more than 2,000 associates in support of more than 125 network member food banks.

WHITE WAVE FOODS
Longtime partner White Wave has donated millions of pounds of food to provide millions of meals to families in their communities and across the nation.

WINN-DIXIE
Winn-Dixie provides millions of pounds of food annually to local food banks to help fight hunger in Winn-Dixie communities.
Supporting Partners

Feeding America’s Supporting Partners are recognized for their generous support of Feeding America’s mission to create a hunger-free America. From July 1, 2012 to June 30, 2013, the following organizations made financial contributions of $100,000 or more, but less than $2 million over the last five years; 1 million pounds of food and grocery products, but less than 20 million pounds over the last five years; or a combination of gifts of funds, food and grocery products at this level.

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<th>INDIVIDUAL AND FOUNDATION PARTNERS</th>
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<td>AARP Foundation</td>
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<td>Laura and John Arnold Foundation</td>
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<td>Allstate Insurance Company</td>
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<td>The Allstate Foundation</td>
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<td>Bayer HealthCare LLC</td>
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<td>BJ’s Wholesale Club</td>
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<td>Canadian Pacific</td>
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<td>Caterpillar Foundation</td>
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<td>Cisco Foundation</td>
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<td>Darden Restaurants Foundation</td>
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<td>Dr. Pepper Snapple Group</td>
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<td>Kimberly-Clark Corporation Land O’Lakes</td>
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<td>Major League Baseball and the Major League Baseball Players Association</td>
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<td>MOM Brands Sales LLC.</td>
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<td>New Albertson, Inc.</td>
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<td>Panera Bread Foundation</td>
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<td>PwC Charitable Foundation</td>
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<td>Seneca Foods Corporation Foundation</td>
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<td>The Staples Center Foundation</td>
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<td>Sunny Delight Beverages Company</td>
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<td>United Airlines Foundation</td>
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<td>Welch Foods Inc.</td>
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<td>The Yum-o! Organization</td>
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**WHY I SUPPORT FEEDING AMERICA**

Feeding America friends and partners Kathleen and Dale “Chip” Rosenbloom and their family have given generously of their time and resources to support fighting hunger in America.

As someone who has a great interest in social justice, I understood that hunger existed across America. But it was not until it hit close to home that I realized just how prevalent hunger really is.

I learned from an administrator at a local public school for the arts that 20 percent of their students qualified for free or reduced-price meals and that many received weekend food boxes to help feed their families. I was stunned. This wasn’t a school in a low-income neighborhood. This was my son’s school.

It is colossally unfair that 49 million people face hunger in a country where so much food goes to waste. That’s why we support Feeding America’s mission to feed people in need and lead the charge to solve hunger. Feeding America does a tremendous job going beyond traditional means of securing food, operating innovative programs that provide people with opportunities to improve their own food security, and keeping our leaders in Washington on their toes to ensure people who are at-risk of hunger are not forgotten.

We need to get more food to more people in need. No one in this nation should go to bed hungry working with Feeding America, we can achieve a future where no one does.

**CHIP ROSENBLOOM**, Feeding America Supporting Partner
Partners

Feeding America’s Partners are recognized for their generous financial support of Feeding America’s mission of fighting hunger. From July 1, 2012 to June 30, 2013, these organizations made cash contributions of $5,000–$99,999, which helped to feed more than 37 million people in America in need.

**$99,999 – $50,000**
1993 Irrevocable Trust of Bette D. Moorman
American Red Cross
American Water Charitable Foundation
Angell Foundation
Anthony Robbins Foundation
Bariila America, Inc.
Build-A-Bear Workshop Foundation
Charity Miles
Coinstar
John Dowson
Feeding America Eastern Wisconsin, Inc.
Forgotten Harvest
Fulcrum Foundation
J. Willard and Alice S. Marriott Foundation
James Annenberg La Vea Charitable Foundation
Katzenberger Foundation
KLA-Tencor Foundation
McCall Farms, Inc.
Oceanic Heritage Foundation
Performance Food Group
Project 7
A.J. Robbins
Toppers Pizza, Inc.
Wegmans
Margaret and Stephen Wilcox
Wildflower Foundation, Inc.
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Feeding America deeply appreciates the generosity of the following individuals, family foundations and foundations, who have endowed funds to help support the fight to create a hunger-free America.

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The van Hengel Society, named in honor of John van Hengel, the founder of the modern food bank movement, honors individuals who make legacy gifts, including bequests and charitable gift annuities, in support of Feeding America. Feeding America is grateful for the support from members of the John van Hengel Society.

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Downey Nhím
Barbara J. Nicoletti
Joseph O’Connor
Linda O’Gara
Morris J. Pasercha
Michael A. Patton
John W. Pfeiffer
Anita Puff
Debora M. Radliff
Martha J. Reddout
Jerd P. Reilly
Gerald Richards
Patrick D. Riley
Ruben B. Rivera
Claire and David Ruebeck
Jan J. Sagett
Jeanne Sciarappa and Robert Moulin
Shirlee Smolin
Kristy T. Snyder
Ann Catherine Stahle
Roger D. Sumner
Katherine Swede
Beverly and Thomas Tabern
Mary Thielmeir
Amanda Thode
Elise E. Van De Maale
Joseph G. VanDenHeuvel
Ruth L. Vander Sys
Sam N. Varnell
Dina Vaz
Phyllis K. Vet
Elma B. Vlass
Jen and Eric Vortriede
Lila and David Voss
Bettine and Lawrence Wallin
Geoffrey R. Weigle
Mona and Robert Weigle
Kathy Weiss
Elaine Fran Wells
Mr. and Mrs. Robert E. Westphal
Elizabeth M. Whiteman
Elizabeth and Albert Wieners
Gary Witzenburg
Carol M. Zanzig
Eli Zietz

In Memory of van Hengel Society members whose legacy to fight hunger was realized in 2012 and 2013.

Alvira Banning
Jennie Blum
Mildred Bronger
Fredric Buch
Irene Buyoski
George E. Cruft
Lila Dickerson
Margaret Fisk
Dale Gerber
Corinn Hauxwell
James Helbing
Rosemary Hoehn
Madeline T. Jagusia
Eunice Koehler
Charlotte A. Koomjohn
Samuel Kunda
May Moore
Glenn Murray
Mary Myrland
Jean O’Keeffe
Helen Samaras
Shirlee Siegel
Thomas Stanton
Sidney N. and Marcia M. Stone
Jeanne Stone
William Susen
Eleanor Swansen
Rebecca S. Vaughan
James Waygood
Susie Whitener
Margaret Wiegandt
James Wozniak
In fiscal year 2013, Feeding America had operation expenses of $1.9 billion, of which 98 percent went to program activities designed to advance our mission and vision to end hunger in America.

The program expenses included $126 million in cash and $1.8 billion of in-kind contributions, almost all of which was donated food and grocery products. Feeding America and its nationwide network of member food banks distributed those items to Americans in need.

Feeding America distributed $30.1 million in grants to member food banks and agencies. In addition to the areas detailed on page 6, grants provided operation assistance for important strategic initiatives including senior hunger and underserved populations, nutrition, capacity building and research.

Feeding America’s auditors have expressed an unqualified opinion on our financial statements. These financial statements include associated notes that are essential to understanding the information presented herein. To access the complete set of financial statements and notes, please visit feedingamerica.org/annualreport.
Statement of Financial Position

As of June 30, 2013 and June 30, 2012

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
<th>[IN THOUSANDS]</th>
</tr>
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<tbody>
<tr>
<td><strong>CURRENT ASSETS</strong></td>
<td></td>
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</tr>
<tr>
<td>Cash</td>
<td>$24,906</td>
<td>$16,419</td>
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<td>Short-term investments</td>
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<td>Contributions receivable</td>
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<td>16,263</td>
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<td>Accounts receivable, net</td>
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<td>Notes receivable, net</td>
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<td>Long-term investments</td>
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<td>Contributions receivable, net</td>
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<td>7,399</td>
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<td>Notes receivable, net</td>
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<td>Other assets</td>
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<td>23</td>
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<td>Furniture and equipment, net of accumulated depreciation of $2,457 and $2,268 in 2013 and 2012, respectively</td>
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<td><strong>1,586</strong></td>
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<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td></td>
<td><strong>$71,965</strong></td>
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<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
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<th></th>
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<tr>
<td><strong>CURRENT LIABILITIES</strong></td>
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<td>Deferred revenue</td>
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<tr>
<td>Current portion of leases payable</td>
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<td>Leases payable</td>
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<td>Other obligations</td>
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<tr>
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<td>1,567</td>
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<td><strong>TOTAL NET ASSETS</strong></td>
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<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
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<td><strong>$71,965</strong></td>
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</table>
### Statement of Activities (page 1 of 2)

Years ended June 30, 2013 and June 30, 2012

#### OPERATING ACTIVITIES

**Public Support and Revenue**

<table>
<thead>
<tr>
<th>PUBLIC SUPPORT</th>
<th>UNRESTRICTED</th>
<th>FY2013 TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>TOTAL</th>
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<tbody>
<tr>
<td>Individual contributions</td>
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<td>1,378</td>
<td>—</td>
<td>$30,191</td>
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<tr>
<td>Corporate contributions</td>
<td>23,663</td>
<td>15,048</td>
<td>—</td>
<td>38,711</td>
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<tr>
<td>Foundations</td>
<td>2,247</td>
<td>507</td>
<td>—</td>
<td>2,754</td>
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<tr>
<td>Corporate promotions</td>
<td>14,652</td>
<td>1,765</td>
<td>—</td>
<td>16,417</td>
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<tr>
<td><strong>TOTAL FUNDRAISING</strong></td>
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<td>18,698</td>
<td>—</td>
<td>88,073</td>
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<tr>
<td>Donated goods and services</td>
<td>1,784,017</td>
<td>—</td>
<td>—</td>
<td>1,784,017</td>
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<td><strong>TOTAL PUBLIC SUPPORT</strong></td>
<td>1,853,392</td>
<td>18,698</td>
<td>—</td>
<td>1,972,090</td>
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#### REVENUE

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
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<tbody>
<tr>
<td>REVENUE</td>
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</tr>
<tr>
<td>Member fees</td>
<td>2,970</td>
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<td>Conference fees</td>
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<td>Other revenue</td>
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<tr>
<td>Food procurement revenue</td>
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<tr>
<td>Investment income</td>
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<tr>
<td>Investment return designated for operations</td>
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<tr>
<td>Net assets released from restriction</td>
<td>13,689</td>
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<tr>
<td><strong>TOTAL PUBLIC SUPPORT AND REVENUE</strong></td>
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#### Expenses

**PROGRAM SERVICES**

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<table>
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<tr>
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<tbody>
<tr>
<td>Member services</td>
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<tr>
<td>Food procurement</td>
<td>1,864,444</td>
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<td>Public awareness and education</td>
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<td>Public programs and policy</td>
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<td>Research and analysis</td>
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<td><strong>TOTAL PROGRAM SERVICES</strong></td>
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**SUPPORTING SERVICES**

<p>| | |</p>
<table>
<thead>
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<tbody>
<tr>
<td>Management and general</td>
<td>7,148</td>
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<tr>
<td>Fund development</td>
<td>22,143</td>
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<td><strong>TOTAL SUPPORTING SERVICES</strong></td>
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**TOTAL EXPENSES**

<p>| |</p>
<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td><strong>INCREASE (DECREASE) IN NET ASSETS AS A RESULT OF OPERATIONS</strong></td>
</tr>
<tr>
<td><strong>NET ASSETS AT BEGINNING OF YEAR</strong></td>
</tr>
<tr>
<td><strong>NET ASSETS AT END OF YEAR</strong></td>
</tr>
</tbody>
</table>

#### NONOPERATING ACTIVITIES

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Wills and bequests</td>
<td>746</td>
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<tr>
<td>Individual contributions</td>
<td>—</td>
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<tr>
<td>Investment return</td>
<td>801</td>
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<tr>
<td>Other</td>
<td>(8)</td>
</tr>
<tr>
<td>Investment return designated for operations</td>
<td>—</td>
</tr>
<tr>
<td>Loss on disposition of furniture and equipment</td>
<td>(5)</td>
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</table>

**CHANGES IN NET ASSETS**

<p>| | |</p>
<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>Net assets released from restriction</td>
<td>1,568</td>
</tr>
<tr>
<td><strong>NET ASSETS AT BEGINNING OF YEAR</strong></td>
<td>30,191</td>
</tr>
<tr>
<td><strong>NET ASSETS AT END OF YEAR</strong></td>
<td>38,711</td>
</tr>
</tbody>
</table>

**Additional Notes**

- The table above details the operating activities, revenue, expenses, and nonoperating activities for the years ended June 30, 2013, and June 30, 2012. The figures are presented in thousands of dollars.
- The table includes detailed breakdowns of public support, revenue, expenses, and changes in net assets.
- The net assets at the end of the fiscal year increased by $32,164 to $49,206.
## Statement of Activities (page 2 of 2)

Years ended June 30, 2013 and June 30, 2012

### OPERATING ACTIVITIES

#### Public Support and Revenue

<table>
<thead>
<tr>
<th>PUBLIC SUPPORT</th>
<th>UNRESTRICTED</th>
<th>FY2012 TEMPORARILY RESTRICTED</th>
<th>PERMANENTLY RESTRICTED</th>
<th>TOTAL</th>
</tr>
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<tbody>
<tr>
<td>Individual contributions</td>
<td>$28,540</td>
<td>586</td>
<td>—</td>
<td>$29,126</td>
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<tr>
<td>Corporate contributions</td>
<td>18,840</td>
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<td>28,521</td>
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<tr>
<td>Foundations</td>
<td>1,371</td>
<td>582</td>
<td>—</td>
<td>1,953</td>
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<tr>
<td>Corporate promotions</td>
<td>14,704</td>
<td>4,007</td>
<td>—</td>
<td>18,711</td>
</tr>
<tr>
<td><strong>TOTAL FUNDRAISING</strong></td>
<td>63,455</td>
<td>14,856</td>
<td>—</td>
<td>78,311</td>
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<tr>
<td>Donated goods and services</td>
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<td>—</td>
<td>—</td>
<td>1,451,995</td>
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<tr>
<td><strong>TOTAL PUBLIC SERVICES</strong></td>
<td>1,515,450</td>
<td>14,856</td>
<td>—</td>
<td>1,530,306</td>
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#### REVENUE

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Member fees</td>
<td>2,427</td>
<td>—</td>
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<tr>
<td>Conference fees</td>
<td>1,245</td>
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<tr>
<td>Other revenue</td>
<td>618</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Food procurement revenue</td>
<td>62,603</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Investment income</td>
<td>121</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Investment return designated for operations</td>
<td>401</td>
<td>—</td>
<td>—</td>
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<tr>
<td>Net assets released from restriction</td>
<td>20,449</td>
<td>(20,449)</td>
<td>—</td>
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<tr>
<td><strong>TOTAL PUBLIC SUPPORT AND REVENUE</strong></td>
<td>1,603,314</td>
<td>(5,593)</td>
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#### Expenses

##### PROGRAM SERVICES

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<table>
<thead>
<tr>
<th></th>
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</thead>
<tbody>
<tr>
<td>Member services</td>
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<tr>
<td>Food procurement</td>
<td>1,522,192</td>
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<td>—</td>
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<tr>
<td>Public programs and policy</td>
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<td>—</td>
<td>—</td>
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<tr>
<td>Research and analysis</td>
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<td><strong>TOTAL PROGRAM SERVICES</strong></td>
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##### SUPPORTING SERVICES

<p>| | | | |</p>
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<thead>
<tr>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Management and general</td>
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<tr>
<td>Fund development</td>
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<tr>
<td><strong>TOTAL SUPPORTING SERVICES</strong></td>
<td>32,164</td>
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##### TOTAL EXPENSES

<p>| | |</p>
<table>
<thead>
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<tbody>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
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<p>| | |</p>
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<tbody>
<tr>
<td><strong>INCREASE (DECREASE) IN NET ASSETS AS A RESULT OF OPERATIONS</strong></td>
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### NONOPERATING ACTIVITIES

<p>| | | |</p>
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<tbody>
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<td>Wills and bequests</td>
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<tr>
<td>Investment return</td>
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<td>(58)</td>
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<tr>
<td>Other</td>
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<td>(412)</td>
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<td>Investment return designated for operations</td>
<td>(401)</td>
<td>—</td>
</tr>
<tr>
<td>Loss on disposition of furniture and equipment</td>
<td>(33)</td>
<td>—</td>
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<table>
<thead>
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<tbody>
<tr>
<td><strong>CHANGES IN NET ASSETS</strong></td>
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<td><strong>NET ASSETS AT BEGINNING OF YEAR</strong></td>
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<td><strong>NET ASSETS AT END OF YEAR</strong></td>
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</table>

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The full set of statements and notes is available at www.feedingamerica.org/annualreport

SOLVING HUNGER TOGETHER

2013 ANNUAL REPORT

44
Statement of Functional Expenses (page 1 of 2)

Year ended June 30, 2013

<table>
<thead>
<tr>
<th></th>
<th>MEMBER SERVICES</th>
<th></th>
<th>NON-MEMBER SERVICES</th>
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<td>1,765</td>
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<td>3</td>
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<td>14</td>
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<td>39</td>
<td>3</td>
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<td>15</td>
<td>30</td>
<td>6</td>
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<td>Equipment and maintenance</td>
<td>286</td>
<td>20</td>
<td>306</td>
<td>30</td>
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<tr>
<td>Printing and production</td>
<td>28</td>
<td>33</td>
<td>61</td>
<td>10</td>
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<tr>
<td>Travel and business meetings</td>
<td>883</td>
<td>301</td>
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<td>Special events</td>
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<tr>
<td>Software expense</td>
<td>234</td>
<td>16</td>
<td>250</td>
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<tr>
<td>Member grants</td>
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<td>4,318</td>
<td>30,115</td>
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<td>Miscellaneous</td>
<td>—</td>
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<td>—</td>
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<tr>
<td>Depreciation</td>
<td>58</td>
<td>71</td>
<td>129</td>
<td>30</td>
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<tr>
<td>TOTAL EXPENSES BEFORE DONATED GOODS AND SERVICES</td>
<td>33,978</td>
<td>80,901</td>
<td>114,879</td>
<td>3,765</td>
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<td>Donated goods and services</td>
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<td>1,783,543</td>
<td>1,783,716</td>
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<td>TOTAL</td>
<td>$ 34,151</td>
<td>1,864,444</td>
<td>1,898,595</td>
<td>$ 3,769</td>
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## Statement of Functional Expenses (page 2 of 2)

### Year ended June 30, 2013

#### NON-MEMBER SERVICES

<table>
<thead>
<tr>
<th>Description</th>
<th>RESEARCH AND ANALYSIS</th>
<th>TOTAL PROGRAM SERVICES</th>
<th>MANAGEMENT AND GENERAL</th>
<th>FUNDEVELOPMENT</th>
<th>TOTAL SUPPORTING SERVICES</th>
<th>TOTAL EXPENSES</th>
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<td>Salaries</td>
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<td>$ 4,046</td>
<td>4,008</td>
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<td>$ 19,871</td>
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<td>Benefits and taxes</td>
<td>363</td>
<td>2,753</td>
<td>697</td>
<td>970</td>
<td>1,667</td>
<td>4,420</td>
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<td><strong>TOTAL SALARIES AND RELATED EXPENSES</strong></td>
<td>1,633</td>
<td>14,570</td>
<td>4,743</td>
<td>4,978</td>
<td>9,721</td>
<td>24,291</td>
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<td>Professional services and fees</td>
<td>1,775</td>
<td>5,397</td>
<td>1,066</td>
<td>5,653</td>
<td>6,719</td>
<td>12,116</td>
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<td>91</td>
<td>101</td>
<td>110</td>
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<td>Supplies</td>
<td>143</td>
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<td>15</td>
<td>15</td>
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<td>Telecommunications</td>
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<td>288</td>
<td>37</td>
<td>63</td>
<td>100</td>
<td>388</td>
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<td>Publications and memberships</td>
<td>3</td>
<td>79</td>
<td>50</td>
<td>30</td>
<td>80</td>
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<td>1,149</td>
<td>1,149</td>
<td>2,273</td>
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<td>Postage and shipping</td>
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<td>45</td>
<td>8</td>
<td>3,908</td>
<td>3,916</td>
<td>3,961</td>
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<td>Disaster purchases and transportation</td>
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<td>1,585</td>
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<td>Food sourcing and transportation</td>
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<td>68,961</td>
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<td>Occupancy</td>
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<td>435</td>
<td>820</td>
<td>1,953</td>
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<td>Insurance</td>
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<td>56</td>
<td>19</td>
<td>21</td>
<td>40</td>
<td>96</td>
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<td>Equipment and maintenance</td>
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<td>53</td>
<td>26</td>
<td>79</td>
<td>437</td>
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<td>Printing and production</td>
<td>8</td>
<td>251</td>
<td>16</td>
<td>5,528</td>
<td>5,544</td>
<td>5,795</td>
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<td>1,643</td>
<td>185</td>
<td>214</td>
<td>399</td>
<td>2,042</td>
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<td>Special events</td>
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<td>Software expense</td>
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<td>11</td>
<td>16</td>
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<td>Member grants</td>
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<td>—</td>
<td>—</td>
<td>—</td>
<td>30,115</td>
</tr>
<tr>
<td>Miscellaneous</td>
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<td>—</td>
<td>136</td>
<td>—</td>
<td>136</td>
<td>136</td>
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<tr>
<td>Depreciation</td>
<td>32</td>
<td>233</td>
<td>67</td>
<td>79</td>
<td>146</td>
<td>379</td>
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<td><strong>TOTAL EXPENSES BEFORE DONATED GOODS AND SERVICES</strong></td>
<td>4,083</td>
<td>126,342</td>
<td>6,908</td>
<td>22,126</td>
<td>29,034</td>
<td>155,376</td>
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<td>Donated goods and services</td>
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<td>1,783,760</td>
<td>240</td>
<td>17</td>
<td>257</td>
<td>1,784,017</td>
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<td><strong>TOTAL</strong></td>
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<td>1,910,102</td>
<td>7,148</td>
<td>22,143</td>
<td>29,291</td>
<td>1,939,393</td>
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Statement of Cash Flows

Years ended June 30, 2013 and June 30, 2012

<table>
<thead>
<tr>
<th>CASH FLOWS FROM OPERATING ACTIVITIES</th>
<th>FY2013</th>
<th>FY2012</th>
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<tbody>
<tr>
<td>CHANGE IN NET ASSETS</td>
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<tr>
<td>Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities</td>
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<td>Depreciation</td>
<td>379</td>
<td>404</td>
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<tr>
<td>Provision for uncollectible notes receivable</td>
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<td>137</td>
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<tr>
<td>Loss on sublease obligation</td>
<td>253</td>
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<tr>
<td>Deferred lease obligation</td>
<td>(79)</td>
<td>317</td>
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<tr>
<td>Net losses (gains) on investments</td>
<td>(723)</td>
<td>589</td>
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<tr>
<td>Loss on disposition of furniture and equipment</td>
<td>5</td>
<td>33</td>
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<tr>
<td>Contributions designated for long-term investment</td>
<td>(750)</td>
<td>(481)</td>
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<tr>
<td>Changes in operating assets and liabilities:</td>
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<tr>
<td>Contributions receivable</td>
<td>1,883</td>
<td>3,108</td>
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<tr>
<td>Accounts receivable and other assets</td>
<td>(143)</td>
<td>1,069</td>
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<tr>
<td>Accounts payable and accrued expenses</td>
<td>4,994</td>
<td>(2)</td>
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<tr>
<td>Deferred revenue</td>
<td>269</td>
<td>38</td>
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<tr>
<td>Other obligations</td>
<td>(1,987)</td>
<td>1,221</td>
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<tr>
<td>NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES</td>
<td>$10,609</td>
<td>$696</td>
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</table>

<table>
<thead>
<tr>
<th>CASH FLOWS FROM INVESTING ACTIVITIES</th>
<th></th>
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</tr>
</thead>
<tbody>
<tr>
<td>Purchase of investments</td>
<td>(13,358)</td>
<td>(46,258)</td>
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<tr>
<td>Sale or maturity of investments</td>
<td>10,819</td>
<td>49,943</td>
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<tr>
<td>Acquisition of furniture and equipment</td>
<td>(38)</td>
<td>(366)</td>
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<tr>
<td>Issuance of notes receivable to members</td>
<td>(375)</td>
<td>(12)</td>
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<tr>
<td>Notes receivable repayments</td>
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<td>1,131</td>
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<tr>
<td>NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES</td>
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<td>$4,439</td>
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</table>

<table>
<thead>
<tr>
<th>CASH FLOWS FROM FINANCING ACTIVITIES</th>
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</thead>
<tbody>
<tr>
<td>Proceeds from draw on line of credit</td>
<td>258</td>
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</tr>
<tr>
<td>Repayment on line of credit</td>
<td>(258)</td>
<td>—</td>
</tr>
<tr>
<td>Repayment of loan payable</td>
<td>(500)</td>
<td>(500)</td>
</tr>
<tr>
<td>Contributions designated for long-term investment</td>
<td>750</td>
<td>481</td>
</tr>
<tr>
<td>NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES</td>
<td>250</td>
<td>(19)</td>
</tr>
<tr>
<td>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</td>
<td>8,487</td>
<td>5,115</td>
</tr>
<tr>
<td>CASH AT BEGINNING OF YEAR</td>
<td>16,419</td>
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<tr>
<td>CASH AT END OF YEAR</td>
<td>$24,906</td>
<td>$16,419</td>
</tr>
</tbody>
</table>

Every effort was made to ensure the accuracy of the annual report. We would appreciate notification of any errors or omissions in order to correct our records. To report errors or omissions, please contact Elizabeth Rowan Chandler, Director of Communication and Donor Stewardship, at erowanchandler@feedingamerica.org or 312.641.6428.
2013 Network Members

The Feeding America nationwide network of food banks serves all 50 states, the District of Columbia and Puerto Rico through 61,000 local charitable agencies such as food pantries, soup kitchens and shelters that provide food directly to individuals and families in need.

Each food bank engages individuals and local businesses, government, institutions, schools and other charities to make solving hunger a priority in every community in America.

**ALASKA**
- Food Bank of Alaska, Inc.

**ALABAMA**
- Bay Area Food Bank
- Community Food Bank of Central Alabama
- Food Bank of North Alabama
- Montgomery Area Food Bank, Inc.

**ARKANSAS**
- Arkansas Foodbank
- Food Bank of Northeast Arkansas
- Harvest Texarkana Regional Food Bank, Inc.
- Northwest Arkansas Food Bank
- River Valley Regional Food Bank

**ARIZONA**
- Community Food Bank of Southern Arizona
- St. Mary’s Food Bank Alliance
- United Food Bank
- Yuma Community Food Bank

**CALIFORNIA**
- Alameda County Community Food Bank
- Community Food Bank
- Community Resources Council /Placer Food Bank
- Feeding America San Diego FIND Food Bank
- Food Bank for Contra Costa and Solano Food Share, Inc.
- Foodbank of Santa Barbara County
- FoodLink for Tulare County
- Los Angeles Regional Food Bank
- Redwood Empire Food Bank
- San Francisco and Marin Food Banks
- Second Harvest Food Bank of Orange County
- Second Harvest Food Bank of San Joaquin and Stanislaus Counties
- Second Harvest Food Bank of Santa Clara & San Mateo Counties
- Second Harvest Food Bank Santa Cruz County
- Second Harvest Food Bank Serving Riverside and San Bernardino Cos.

**COLORADO**
- Care and Share Food Bank
- Community Food Share
- Food Bank for Larimer County
- Food Bank of the Rockies
- Weld Food Bank

**CONNECTICUT**
- Connecticut Food Bank
- FoodShare

**DISTRICT OF COLUMBIA**
- Capital Area Food Bank

**DELAWARE**
- Food Bank of Delaware

**FLORIDA**
- All Faiths Food Bank
- America’s Second Harvest of the Big Bend, Inc.
- Feeding America Tampa Bay
- Feeding South Florida
- Harry Chapin Food Bank of Southwest Florida
- Second Harvest Food Bank of Central Florida
- Second Harvest North Florida
- Treasure Coast Food Bank

**GEORGIA**
- America’s Second Harvest of Coastal Georgia, Inc.
- Atlanta Community Food Bank
- Feeding the Valley Food Bank
- Food Bank of Northeast Georgia
- Golden Harvest Food Bank
- Middle Georgia Community Food Bank
- Second Harvest of South Georgia, Inc.

**HAWAII**
- Hawaii Foodbank, Inc.

**IOWA**
- Food Bank of Iowa
- HACAP Food Reservoir
- Northeast Iowa Food Bank

**IDAHO**
- The Idaho Foodbank

**ILLINOIS**
- Central Illinois Foodbank
- Eastern Illinois Foodbank
- Greater Chicago Food Depository
- Northern Illinois Food Bank
- Peoria Area Food Bank
- River Bend Food Bank

**INDIANA**
- Community Harvest
- Food Bank of Northeast Indiana, Inc.
- Food Bank of Northern Indiana
- Food Bank of Northwest Indiana
- Food Finders Food Bank Inc.
- Gleaners Food Bank of Indiana, Inc.
- Hoosier Hills Food Bank
- Second Harvest Food Bank of East Central Indiana, Inc.
- Terre Haute Catholic Charities Foodbank
- Tri-State Food Bank

**KANSAS**
- Kansas Food Bank

**KENTUCKY**
- Dare to Care Food Bank
- Feeding America, Kentucky’s Heartland
- God’s Pantry Food Bank, Inc.

**LOUISIANA**
- Food Bank of Central Louisiana
- Food Bank of Northeast Louisiana
- Food Bank of Northwest Louisiana
- Greater Baton Rouge Food Bank
- Second Harvest Food Bank of Greater New Orleans and Acadiana

**MASSACHUSETTS**
- The Food Bank of Western Massachusetts
- The Greater Boston Food Bank
- Worcester County Food Bank, Inc.
<table>
<thead>
<tr>
<th>State</th>
<th>Food Bank</th>
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<tbody>
<tr>
<td>MARYLAND</td>
<td>Maryland Food Bank</td>
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<tr>
<td>MAINE</td>
<td>Good Shepherd Food Bank</td>
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<td>MICHIGAN</td>
<td>Feeding America West Michigan Food Bank</td>
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<td>Food Bank of Eastern Michigan</td>
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<td>Food Bank of South Central Michigan</td>
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<td>Food Gatherers</td>
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<td>Forgotten Harvest</td>
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<td>Gleaners Community Food Bank of Southeastern Michigan</td>
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<td>Greater Lansing Food Bank</td>
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<tr>
<td>MINNESOTA</td>
<td>Channel One Food Bank</td>
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<td>North Country Food Bank</td>
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<td>Second Harvest Heartland</td>
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<td>Second Harvest North Central Food Bank</td>
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<td>Second Harvest Northern Lakes Food Bank</td>
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<td>MISSISSIPPI</td>
<td>Mississippi Food Network</td>
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<td>MONTANA</td>
<td>Montana Food Bank Network</td>
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<td>NORTH CAROLINA</td>
<td>Food Bank of Central &amp; Eastern North Carolina</td>
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<td>Food Bank of the Albermarle</td>
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<td>Inter-Faith Food Shuttle</td>
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<td>MANNA FoodBank</td>
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<td>Second Harvest Food Bank of Metrolina</td>
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<td>Second Harvest Food Bank of Northwest North Carolina</td>
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<td>Second Harvest Food Bank of Southeast North Carolina</td>
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<tr>
<td>NORTH DAKOTA</td>
<td>Great Plains Food Bank</td>
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<td>Food Bank for the Heartland</td>
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<td>Food Bank of Lincoln, Inc. New Hampshire</td>
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<td>New Hampshire Food Bank</td>
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<td>Community Food Bank of New Jersey</td>
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<td>Food Bank of South Jersey</td>
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<td>The Food Bank of Monmouth and Ocean Counties, Inc.</td>
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<td>NEVADA</td>
<td>Roadrunner Food Bank</td>
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<td>Food Bank of Northern Nevada</td>
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<td>Three Square Food Bank</td>
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<tr>
<td>NEW YORK</td>
<td>City Harvest</td>
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<td>Food Bank For New York City</td>
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<td>Food Bank for Westchester</td>
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<td>Foodlink, Inc.</td>
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<td>Island Harvest</td>
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<td>Long Island Cares, Inc.</td>
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<td>Regional Food Bank of Northeastern New York</td>
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<td>OHIO</td>
<td>Akron-Canton Regional Foodbank</td>
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<td>Cleveland Foodbank, Inc.</td>
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<td>Freestore Foodbank</td>
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<td>Mid-Ohio FoodBank</td>
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<td>SE Ohio Foodbank</td>
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<td>Second Harvest Food Bank of North Central Ohio</td>
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<td>Second Harvest Food Bank of the Mahoning Valley</td>
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<td>Second Harvest Foodbank of Clark, Champaign, &amp; Logan Counties</td>
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<td>Shared Harvest Foodbank</td>
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<td>The Foodbank, Inc.</td>
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<td>TEHO</td>
<td>Toledo Northwestern</td>
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<td>Ohio Food Bank</td>
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<td>West Ohio Food Bank</td>
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<td>OKLAHOMA</td>
<td>Community Food Bank of Eastern Oklahoma</td>
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<td>Regional Food Bank of Oklahoma</td>
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<td>OREGON</td>
<td>Oregon Food Bank</td>
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<td>St. Vincent DePaul Food Recovery Network</td>
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<td>Central Pennsylvania Food Bank</td>
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<td>Community Food rescue</td>
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<td>Greater Berks Food Bank</td>
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<td>Greater Pittsburgh Community Food Bank</td>
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<td>H &amp; J Weinberg NE PA Regional Food Bank</td>
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<td>Philabundance</td>
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<td>Second Harvest Food Bank of Lehigh Valley and NE Pennsylvania</td>
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<td>Second Harvest Food Bank of Northwest Pennsylvania</td>
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<td>Westmoreland County Food Bank</td>
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<td>PUERTO RICO</td>
<td>Banco de Alimentos de Puerto Rico</td>
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<td>RHODE ISLAND</td>
<td>Rhode Island Community Food Bank</td>
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<td>SOUTH CAROLINA</td>
<td>Harvest Hope Food Bank</td>
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<td>Lowcountry Food Bank</td>
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<tr>
<td>SOUTH DAKOTA</td>
<td>Feeding South Dakota</td>
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<tr>
<td>TENNESSEE</td>
<td>Chattanooga Area Food Bank</td>
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<td>Food Bank</td>
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<td>Mid-South Food Bank</td>
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To find your local food bank visit feedingamerica.org/foodbank