Financial Report June 30, 2025

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RSM US LLP

Independent Auditor's Report

Board of Directors Feeding America

Opinion

We have audited the financial statements of Feeding America, which comprise the statements of financial position as of June 30, 2025 and 2024, the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Feeding America as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Feeding America and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Feeding America's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
 fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
 include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
 statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of Feeding America's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that
 raise substantial doubt about Feeding America's ability to continue as a going concern for a
 reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

RSM US LLP

Chicago, Illinois November 5, 2025

Statements of Financial Position June 30, 2025 and 2024 (In Thousands)

Assets Current assets: Cash and cash equivalents Short-term investments	\$		
Cash and cash equivalents Short-term investments	\$		
Short-term investments	\$		
		356,002 \$	362,413
		4,285	4,069
Contributions receivable, net		31,406	36,708
Accounts receivable, net of allowance for future credit			
losses of \$525 at June 30, 2025 and 2024		13,890	18,675
Other assets		4,595	3,750
Total current assets		410,178	425,615
Contributions receivable, net		30,454	22,595
Long-term investments		103,225	93,163
Other assets		106	70
Operating lease right-of-use assets, net		9,669	11,054
Property and equipment, net		18,864	21,205
Total assets	\$	572,496 \$	573,702
Liabilities and Net Assets			
Current liabilities:			
Accounts payable and accrued expenses	\$	31,022 \$	27,392
Contributions received in advance		673	1,588
Other obligations		457	344
Current portion of operating lease liabilities		2,036	1,935
Total current liabilities		34,188	31,259
Operating lease liabilities, less current portion		14,954	17,119
Other obligations		2,995	2,279
Total liabilities		52,137	50,657
Net assets:			
Without donor restrictions:			
Undesignated		287,594	258,740
Board designated:			
Food Security Strategic Priorities Fund		12,583	34,528
Food Security Equity Impact Fund		25,903	14,274
Operating reserves		91,519	84,196
		130,005	132,998
		417,599	391,738
With donor restrictions		102,760	131,307
Total net assets		520,359	523,045
Total liabilities and net assets	_\$_	572,496 \$	573,702

Statements of Activities Years Ended June 30, 2025 and 2024 (In Thousands)

	Without Donor	With Donor			Without Donor		With Donor			
	Restrictions	Restrictions		Total	Restrictions		Restrictions	Total		
Operating activities:										
Public support and revenue:										
Public support:										
Individual contributions	\$ 133,187	\$ 8,684	\$	141,871	\$ 121,233	\$	1,223 \$	122,456		
Corporate contributions	79,529	33,291		112,820	66,878		33,414	100,292		
Foundation contributions	1,113	1,547		2,660	2,055		391	2,446		
Corporate promotions	36,859	17,223		54,082	32,399		29,835	62,234		
Total fundraising	250,688	60,745		311,433	222,565		64,863	287,428		
. otal ranaralonig	200,000	50,		011,100	222,000		01,000	201,120		
Contributions of nonfinancial assets	4,659,605	_		4,659,605	4.722.742		_	4,722,742		
Total public	.,000,000			.,000,000	,,,,,,,,,			.,,		
support	4,910,293	60,745		4,971,038	4,945,307		64,863	5.010.170		
зиррогі	4,510,255	00,143		4,371,030	4,545,507		04,000	3,010,170		
Revenue:										
Food procurement revenue	184,535			184,535	222,550			222,550		
Member fees	4,520	-		4,520	4,040		-	4,040		
		-					-			
Conference fees	986	-		986	999		-	999		
Other revenue	757	-		757	455		-	455		
Investment income	12,006	-		12,006	10,407		-	10,407		
Net assets released from										
restrictions	90,935	(90,935)		-	130,166		(130,166)	-		
Total public support										
and revenue	5,204,032	(30,190)		5,173,842	5,313,924		(65,303)	5,248,621		
Expenses:										
Program services:										
Member services	99,324	-		99,324	118,240		-	118,240		
Food procurement	4,847,837	-		4,847,837	4,908,178		-	4,908,178		
Public awareness and education	93,332	_		93,332	110,637		-	110,637		
Policy and advocacy	15,389	_		15,389	17,541		_	17,541		
Programs	37,224	_		37,224	41,520		_	41,520		
Research and analysis	20,888	_		20,888	26,097		_	26,097		
Total program	20,000			20,000	20,007			20,007		
services	5,113,994			5,113,994	5,222,213		_	5,222,213		
361 11063	3,113,334			0,110,004	5,222,215			3,222,213		
Supporting services:										
Management and general	16,273	_		16,273	20,137			20,137		
Fund development	66,309			66,309	64,299		-	64,299		
•	00,309	-		66,309	04,299			04,299		
Total supporting	00.500			00.500	24.400			04.400		
services	82,582	-		82,582	84,436		-	84,436		
Total expenses	5,196,576			5,196,576	5,306,649		_	5,306,649		
Total expenses	5,190,576	-		5,196,576	5,300,049		<u> </u>	5,300,049		
Change in net assets										
_										
before nonoperating	7.450	(00.400)		(00.704)	7.075		(05.000)	(50,000)		
activities	7,456	(30,190)		(22,734)	7,275		(65,303)	(58,028)		
Nononerating activities:										
Nonoperating activities:	44 400			44.07-	40.470		40	10.510		
Wills and bequests	11,433	542		11,975	12,473		46	12,519		
Individual contributions	- 	122		122	-		91	91		
Investment return	8,174	279		8,453	5,585		215	5,800		
Other	(1,202)	700		(502)	-		(1,237)	(1,237)		
	18,405	1,643		20,048	18,058		(885)	17,173		
							(00 ::			
Change in net assets	25,861	(28,547)		(2,686)	25,333		(66,188)	(40,855)		
Not conto haringing of con-	004 700	404.65=		E00 04=	200 405		407 405	F00 000		
Net assets—beginning of year	391,738	131,307		523,045	366,405		197,495	563,900		
Net assets—end of year	\$ 417,599	\$ 102,760	\$	520,359	\$ 391,738	\$	131,307 \$	523,045		
110t doods—clid of year	¥ 717,099	ψ 102,700	Ψ	020,000	ψ 551,750	Ψ	101,001 φ	525,045		

Feeding America

Statement of Functional Expenses Year Ended June 30, 2025 (In Thousands)

				Program	Services					Supporting Service	es	
		Member Services	Total	Public			Research	Total	Management		Total	
	Member	Food	Member	Awareness and	Policy and		and	Program	and	Fund	Supporting	
	Services	Procurement	Services	Education	Advocacy	Programs	Analysis	Services	General	Development	Services	Total
Salaries	\$ 9,376	\$ 9,779 \$	19,155	\$ 5,981	\$ 4,620	\$ 3,532	\$ 2,965	\$ 36,253	\$ 9,647	\$ 13,210	\$ 22,857	\$ 59,110
Benefits and taxes	2,231	2,478	4,709	1,283	1,042	873	739	8,646	1,060	3,235	4,295	12,941
Total salaries and												
related expenses	11,607	12,257	23,864	7,264	5,662	4,405	3,704	44,899	10,707	16,445	27,152	72,051
Professional services and fees	1,507	327	1,834	1,264	2,459	582	3,653	9,792	1,406	12,431	13,837	23,629
Telecommunications	41	55	96	29	22	21	19	187	57	79	136	323
Advertising	-		-	319	168	1,690		2,177	-	14,133	14,133	16,310
Postage and shipping	7	3	10	2	1	1	1	15	4	9,754	9,758	9,773
Disaster purchases and transportation	11	2,718	2,729	-	-	-	-	2,729	-	-	-	2,729
Food sourcing and transportation	-	183,773	183,773	-	-	-	-	183,773	-	-	-	183,773
Occupancy	320	396	716	293	323	185	179	1,696	922	636	1,558	3,254
Insurance	43	39	82	26	27	17	14	166	74	58	132	298
Equipment and maintenance	20	13	33	8	7	5	5	58	20	20	40	98
Printing and production	287	2	289	1,027	1	1	-	1,318	3	9,263	9,266	10,584
Travel and business meetings	1,539	388	1,927	135	90	310	73	2,535	872	145	1,017	3,552
Software expense	816	1,129	1,945	596	339	258	399	3,537	892	1,430	2,322	5,859
Member grants	82,253	65,477	147,730	1,240	5,969	29,499	10,440	194,878	-	-	-	194,878
Other	4	6	10	100	76	37	31	254	192	70	262	516
Depreciation	857	2,938	3,795	300	245	211	2,365	6,916	591	1,837	2,428	9,344
Total expenses before												
contributions of												
nonfinancial assets	99,312	269,521	368,833	12,603	15,389	37,222	20,883	454,930	15,740	66,301	82,041	536,971
Contributions of nonfinancial assets	12	4,578,316	4,578,328	80,729	-	2	5	4,659,064	533	8	541	4,659,605
Total	\$ 99,324	\$ 4,847,837 \$	4,947,161	\$ 93,332	\$ 15,389	\$ 37,224	\$ 20,888	\$ 5,113,994	\$ 16,273	\$ 66,309	\$ 82,582	\$ 5,196,576
Percent of total expenses	1.91%	93.29%	95.20%	1.80%	0.30%	0.72%	0.40%	% 98.42%	6 0.309	% 1.28%	% 1.58%	100.00%

Feeding America

Statement of Functional Expenses Year Ended June 30, 2024 (In Thousands)

				Program	Services						Supporting Services				
	Member Services														
			Total	Public			Research	1	Total	N	lanagement		Total		
	Member	Food	Member	Awareness and	Policy and		and		Program		and	Fund	Supporting		
	Services	Procurement	Services	Education	Advocacy	Programs	Analysis		Services		General	Development	Services		Total
Salaries	\$ 8,886 \$	8,786 \$	17,672	\$ 4,100	\$ 3,108	\$ 4,60	\$ 3,	079 \$	32,560	\$	9,946	\$ 13,075	\$ 23,02	1 \$	55,581
Benefits and taxes	1,907	2,139	4,046	864	733	1,079		674	7,396		1,799	3,016	4,81	5	12,211
Total salaries and															·
related expenses	10,793	10,925	21,718	4,964	3,841	5,680	3,	753	39,956		11,745	16,091	27,83	6	67,792
Professional services and fees	2,911	1,796	4,707	2,323	3,953	1,174	5,	692	17,849		3,783	13,441	17,22	4	35,073
Telecommunications	32	31	63	14	11	15		12	115		33	46	7	9	194
Advertising	-	-	-	2,560	-	1,057		-	3,617		2	13,222	13,22	4	16,841
Postage and shipping	12	4	16	3	2	4		3	28		10	9,318	9,32	8	9,356
Disaster purchases and transportation	355	1,320	1,675	-	_	-		-	1,675		-	-			1,675
Food sourcing and transportation	16	221,399	221,415	-	-	-		-	221,415		-	-			221,415
Occupancy	306	369	675	286	313	327		360	1,961		1,123	701	1,82	4	3,785
Insurance	39	32	71	20	20	24		23	158		78	55	13	3	291
Equipment and maintenance	9	7	16	4	4	4		4	32		11	11	2	2	54
Printing and production	223	8	231	2,307	2	13		2	2,555		5	8,702	8,70	7	11,262
Travel and business meetings	2,305	644	2,949	282	434	630		183	4,478		803	327	1,13	0	5,608
Software expense	638	827	1,465	327	203	166		339	2,500		743	853	1,59	6	4,096
Member grants	98,733	43,216	141,949	276	8,433	32,109	12,	454	195,221		-	-			195,221
Other	191	136	327	172	122	74		152	847		553	79	63	2	1,479
Depreciation	1,650	2,310	3,960	230	203	243	3,	117	7,753		576	1,436	2,01	2	9,765
Total expenses before															,
contributions of															
nonfinancial assets	118,213	283,024	401,237	13,768	17,541	41,520	26,	094	500,160		19,465	64,282	83,74	7	583,907
Contributions of nonfinancial assets	27	4,625,154	4,625,181	96,869	-	-		3	4,722,053		672	17	68	9	4,722,742
Total	\$ 118,240	4,908,178 \$	5,026,418	\$ 110,637	\$ 17,541	\$ 41,520	\$ 26,	097 \$	5,222,213	\$	20,137	\$ 64,299	\$ 84,43	6 \$	5,306,649
Percent of total expenses	2.23%	92.49%	94.72%	2.08%	0.33%	0.78	% ().49%	98.40%		0.39%	1.219	ú 1.6	0%	100.00%

Feeding America
Statements of Cash Flows

Years Ended June 30, 2025 and 2024 (In Thousands)

	2025	2024		
Cash flows from operating activities:				
Change in net assets	\$ (2,686)	\$	(40,855)	
Adjustments to reconcile change in net assets to net				
cash used in operating activities:				
Depreciation	9,344		9,765	
(Recovery) provision on uncollectible contributions receivable	(892)		46	
Net realized and unrealized gains on investments	(4,886)		(2,914)	
Contributions received for long-term investment	(11,433)		(12,473)	
Reduction in carrying amount of operating lease	, ,		,	
right-of-use assets	1,385		1,397	
Cash paid for operating leases	(2,064)		(2,013)	
Changes in operating assets and liabilities:	, ,		,	
Contributions receivable	(1,665)		(1,532)	
Accounts receivable and other assets	3,904		5,663	
Accounts payable and accrued expenses	3,630		(7,800)	
Contributions received in advance	(915)		(2,311)	
Other obligations	829		551	
Net cash used in operating activities	(5,449)		(52,476)	
Cash flows from investing activities:				
Purchase of investments	(105,205)		(15,856)	
Sale or maturity of investments	99,813		203	
Acquisition of property and equipment	(7,003)		(7,593)	
Net cash used in investing activities	(12,395)		(23,246)	
Cash flows from financing activities:				
Contributions received for long-term investment	11,433		12,473	
Net cash provided by financing activities	11,433		12,473	
Net decrease in cash	(6,411)		(63,249)	
Cash and cash equivalents:				
Beginning of year	 362,413		425,662	
End of year	\$ 356,002	\$	362,413	

Notes to Financial Statements (In Thousands)

Note 1. Organization and Purpose

Feeding America is the nation's leading domestic hunger-relief charity. The mission of Feeding America is to advance change in America by ensuring equitable access to nutritious food for all in partnership with food banks, policymakers, supporters and the communities served. The network to fulfil this mission is composed of Feeding America and approximately 200 member food banks and affiliated regional organizations, and serves all 50 states, the District of Columbia and Puerto Rico. Each member food bank is an independent nonprofit organization that enters into a member contract with Feeding America. Feeding America's headquarters are located in Chicago, Illinois with an additional office in Washington, D.C.

Feeding America works with farmers, manufacturers, retailers and government agencies to save unwanted food from landfills and move donated grocery items to where it is needed most. Member food banks collect, sort and distribute these donations to local food pantries and meal programs. Food pantries and meal programs in the network then distribute the food directly to neighbors in their communities.

Feeding America is a nonprofit entity as described in Section 501(c)(3) of the Internal Revenue Code (the Code) and is exempt from federal income taxes pursuant to Section 501(a) of the Code. Feeding America is incorporated in the state of Arizona, where it was founded in 1979.

Note 2. Significant Accounting Policies

Basis of accounting and use of estimates: The financial statements of Feeding America have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP). The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Basis of presentation: The financial statement presentation follows the recommendation of the Financial Accounting Standards Board (FASB) in its guidance related to financial statements for nonprofit organizations, under which Feeding America is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

Operating results in the statements of activities reflect all transactions increasing or decreasing net assets with and without donor restrictions except those items listed under the nonoperating subtotal, which include donations received from wills and bequests, contributions with restrictions perpetual in nature or received for long-term investment, investment returns from funds designated by our Board and other miscellaneous items.

Net assets without donor restrictions: Net assets without donor restrictions are available for support of Feeding America's operations, and are not subject to donor-imposed restrictions. Revenue is reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions and the restrictions are not met in the current fiscal year. Expenses are reported as decreases in net assets without donor restrictions.

Notes to Financial Statements (In Thousands)

Note 2. Significant Accounting Policies (Continued)

Feeding America has three board-designated funds, one of which is a long-term operating reserve. Two other funds for sustained response to hunger relief are focused on key food security strategic priorities and equity in order to drive investments to communities disproportionately impacted by food insecurity. Use of these strategic funds may include research, pilot programs, network and third-party grants, member capacity expansion and technology and infrastructure investments. Approval by the Feeding America Board of Directors is required for any requested use of the strategic priorities or equity impact funds, and the minimum balance is established in accordance with the funds' respective policies. Board designated funds are classified as without donor restrictions. Board designated funds totaled \$130,005 and \$132,998 at June 30, 2025 and 2024, respectively.

Net assets with donor restrictions: Net assets with donor restrictions are subject to donor-imposed restrictions that may or will be met in the future, either, by actions of Feeding America or the passage of time. This classification also includes amounts for which the principal must remain intact per donor request with the investment return on the principal used for specified purposes or general operations.

Cash and cash equivalents: Cash and cash equivalents are composed of available cash balances. Feeding America considers all highly liquid financial instruments with original maturities of three months or less to be cash equivalents. Feeding America maintains its cash in bank deposit accounts, which may exceed federally insured limits. Feeding America has not experienced any losses in such accounts and management believes that Feeding America is not exposed to any significant credit risk on cash. The cash balance at June 30, 2025, includes \$38,486 of the two board designated funds for sustained response to hunger relief (2024—\$48,802).

Contributions receivable, net: Feeding America receives unconditional promises to give from donors and these are recorded as contribution revenue. If outstanding contributions are to be paid to Feeding America over a period of years, they are recorded at the present value of their expected cash flows using a risk-adjusted discount rate (such as the prime rate) in the year of contribution. Rates ranging from 3.25% to 8.5% were used in 2025 and 2024, respectively. Discount amortization is recognized in contribution revenue. Contributions receivable are also reflected, net of an allowance for uncollectible amounts, based on management's judgment, past payment experience, and other relevant factors. Promises to give are written off when deemed uncollectible.

Accounts receivable and allowance for future credit losses: Accounts receivable consist primarily of noninterest bearing amounts due from members for procurement costs, including securing transportation, associated with Feeding America's grocery and produce programs. Amounts also include annual fees charged to member organizations, as well as additional fees for IT business solutions. Feeding America records accounts receivable when it has the unconditional right to issue an invoice and receive payment. Related contract asset opening balances at July 1, 2023, totaled \$25,130. Feeding America offsets gross accounts receivable with an allowance for future credit losses. The allowance for future credit losses represents Feeding America's best estimate of the amount of probable future credit losses in Feeding America's existing accounts receivable, and is based upon historical loss patterns, an evaluation of the potential risk of loss associated with specific accounts, as well as forward looking forecasts addressing anticipated future collections. Account balances are charged against the allowance after all means of collection have been exhausted and the potential for recovery is considered remote. Provisions for allowances for future credit losses are recorded in management and general expense.

Notes to Financial Statements (In Thousands)

Note 2. Significant Accounting Policies (Continued)

Estimating credit losses based on risk characteristics requires significant judgment by Feeding America. Significant judgments include, but are not limited to, assessing current economic conditions and the extent to which they would be relevant to the existing characteristics of Feeding America's accounts receivable, the estimated life of accounts receivable and the level of reliance on historical experience in light of economic conditions. Feeding America reviews and updates, when necessary, its historical risk characteristics that are meaningful to estimating future credit losses, any new risk characteristics that arise in the natural course of business and the estimated life of its accounts receivable. At both June 30, 2025 and 2024, the allowance for future credit losses was \$525. There were no write-offs of these receivables in either fiscal year 2025 or 2024.

Investments and related investment income and return: Investments in equity and debt securities are reported at fair value. All investment related income, expense, gains and losses are included in the statements of activities. Fair values are primarily determined based on quoted market prices or other market inputs. Interest and dividends on short-term investments are included in operating revenue and reported as investment income. Interest and dividends on long-term investments are included in nonoperating activities. All other investment returns, including realized and unrealized gains and losses on short-term and long-term investments, are also reported as nonoperating activities.

Investment returns on donor-restricted endowment funds are recorded as additions (or reductions) to net assets with donor restrictions. Management fees on investments and other investment expenses are recorded as a reduction to investment return.

Feeding America invests in various investment securities, including money market funds, U.S. government and agency securities and mutual funds, corporate bonds, fixed-income mutual funds, domestic equity mutual funds, international equity mutual funds and hedge fund of funds. Investment securities are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the fair values of Feeding America's investments could occur in the near term and that such changes could materially affect the amounts reported in the financial statements.

Feeding America records its investments under FASB Accounting Standards Codification (ASC) 820, Fair Value Measurement, for fair value measurements of financial assets and financial liabilities and for fair value measurements of nonfinancial items that are recognized or disclosed at fair value in the financial statements on a recurring basis. ASC 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC 820 also establishes a framework for measuring fair value and expands disclosures about fair value measurements.

Feeding America applies the measurement provisions of ASC 820 to certain alternative investments that do not have readily determinable fair values. This guidance allows for the estimation of the fair value of investments in investment companies for which the investment does not have a readily determinable fair value using net asset value (NAV) per share or its equivalent as a practical expedient. Interests in alternative investment funds are generally reported at the NAV reported by the fund managers, which is used as a practical expedient to estimate the fair value interest therein, unless it is probable that all or a portion of the investment will be sold for an amount different from NAV. As of June 30, 2025 and 2024, Feeding America had no plans or intentions to sell investments at amounts different from NAV.

Notes to Financial Statements (In Thousands)

Note 2. Significant Accounting Policies (Continued)

Property and equipment: Property and equipment is stated on the basis of cost at date of purchase or, if donated, at fair value at the date of donation. Feeding America's capitalization policy includes \$25,000 for property and equipment and \$50,000 for software projects. Depreciation is computed using the half-year convention straight-line method over the estimated useful lives of the assets. Construction in progress is reported at cost and not depreciated until the assets are placed into service. These amounts will be transferred to their related depreciable asset category upon completion. When assets are sold or otherwise disposed of, the cost and related depreciation or amortization are removed from the accounts and any resulting gain or loss is included in the statements of activities. Costs of maintenance and repairs that do not improve or extend the useful lives of the respective assets are recorded as expense.

Contributions received in advance: Feeding America frequently receives cash contributions from corporate and other donors in advance of donor terms and/or conditions being fully communicated or satisfied. Such amounts are held and not expended and are reported at the fiscal year-end as contributions received in advance on the statements of financial position. Once terms are met and/or conditions are received (and any conditions are satisfied), Feeding America recognizes contribution revenue and expends funds in accordance with the donor intentions.

Gift annuities: Feeding America enters into agreements with donors in which the donor contributes assets in exchange for an annuity to be paid to the donor or their designee for a specified period of time. These assets are included in long-term investments and are recorded at fair value. The difference between the fair value of assets contributed and obligations recorded is recognized as contribution revenue.

Liabilities for the gift annuity agreements are recorded when the agreement is established at the estimated net present value of future cash flows using a risk-adjusted discount rate commensurate with the duration of the estimated payments. In computing the liability, management considers the estimated return on the invested assets and the contractual payment obligation during the expected term of each respective annuity agreement. The liability for future annuity payments is then reduced by payments made to the specified beneficiaries and is adjusted to reflect amortization of the discount and changes in actuarial assumptions at the end of each fiscal year. Upon termination of the annuity contract, the remaining liability is removed and recognized as contribution revenue within the non-operating section of the statements of activities. Gift annuities, included in other current and long-term obligations, were \$3,452 and \$2,622 at June 30, 2025 and 2024, respectively.

Leases: Feeding America follows the lease accounting guidance in FASB ASC 842. Feeding America determines if an arrangement is a lease at inception of the contract. A lease is considered a contract, or part of a contract, that conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Feeding America's contracts determined to be or contain a lease include explicitly or implicitly identified assets where Feeding America has the right to obtain substantially all of the economic benefits of the assets, and has the ability to direct how and for what purpose the assets are used during the lease term.

Leases are classified as either operating or finance. Feeding America currently has only operating leases. For operating leases, Feeding America recognizes a lease liability equal to the present value of the remaining lease payments, and a right-of-use (ROU) asset equal to the lease liability, subject to certain adjustments, such as for prepaid rents and other lease incentives. The lease term may include options to extend or terminate the lease when it is reasonably certain that Feeding America will exercise such option. When the rate implicit in the lease is not readily determinable, Feeding America has made a policy election to use a risk-free rate, based on the United States Treasury rates, to determine the present value of the lease payments for all classes of assets.

Notes to Financial Statements (In Thousands)

Note 2. Significant Accounting Policies (Continued)

Feeding America defines a short-term lease as any lease arrangement with an original lease term of 12 months or less that does not include an option to purchase the underlying asset. Feeding America has made a policy election to not recognize ROU assets and lease liabilities for short-term leases. As a result, short-term lease payments are recognized as expense on a straight-line basis over the lease term, and variable lease payments are recognized in the period in which the obligation is incurred.

For lease arrangements with lease and non-lease components, Feeding America has made a policy election to account for lease and non-lease components, as a single lease component, for all classes of assets.

Certain of Feeding America's leases also include variable lease costs. These variable payments typically represent additional services transferred to Feeding America, such as overage charges for related services, and these are recorded as an expense in the period incurred. Feeding America's lease agreements do not contain any residual value guarantees or restrictive covenants.

Contributions of nonfinancial assets: Feeding America reports the fair value of donated food over which it has control (i.e., variance power) as public support, without donor restrictions and, immediately thereafter, as expense when donated to the network. Other donated goods and services meeting recognition criteria under U.S. GAAP are also recorded as contributions of nonfinancial assets and as expense, based on estimated fair values. Feeding America did not monetize any contributed nonfinancial assets and, unless otherwise noted, contributed nonfinancial assets did not have donor restrictions.

Contributions: Unconditional contributions are considered to be available for use, without donor restrictions, unless specifically restricted by the donor. Amounts received that are designated for future periods or are restricted by the donor for specific purposes are reported as net assets with donor restrictions. Amounts required to be maintained in perpetuity by the donor are also reported as net assets with donor restrictions.

Corporate promotions differ from corporate contributions in that there is a promotional factor involved with the donor. Both Feeding America and the donor receive more advertising and publicity through this type of effort than through a typical corporate contribution. The amount of the funds received is typically inclusive of a minimum base contribution (unconditional) and then additional amounts based on the success of the promotional activity (conditional).

Contributions, including unconditional promises to give, are recognized in the period received. Conditional contributions are not recognized as revenue until conditions are satisfied, which occurs when performance barriers are met. A donor restriction expires when a time restriction ends or when the purpose for which it was intended is attained. Net assets with donor restrictions are reclassified to net assets without donor restrictions upon expiration of donor restrictions and are reported in the statements of activities as net assets released from restrictions. Contributions received with related restrictions that are met in the same year are recognized in net assets without donor restrictions.

Revenue: Revenue from contracts, generally with network members, is derived primarily from food procurement revenue, member fees, and conference fees.

Notes to Financial Statements (In Thousands)

Note 2. Significant Accounting Policies (Continued)

Feeding America did not have any impairment or credit losses on any receivables arising from contracts with member food banks. There are also no incremental costs of obtaining a contract and no significant financing components. Payment terms for a majority of Feeding America's contracts vary. Also, there were no significant changes in the judgments affecting the determination of the amount and timing of revenue from contracts with member food banks.

Food procurement revenue: These represent revenues paid by network members for the cost to procure food, including securing transportation associated with Feeding America's grocery and produce programs. This revenue is recognized at a point in time, generally when invoiced at the time of the related service dates. There are no significant advance payments received related to food procurement revenue.

Member fees: These consist of annual fees assessed to member organizations, as well as additional fees for information technology business solutions. Fees are billed in the first quarter of the membership period, which is Feeding America's fiscal year. Feeding America recognizes member fees revenue ratably over the individual membership period as performance obligations are satisfied over time; member benefits are provided evenly over the term of the membership. Member fees received in advance are deferred until earned.

Conference fees: These represent registration fees and sponsorships for the various conferences that are conducted by Feeding America for the benefit of member organizations. This revenue is recognized when the conference occurs. Registration is open to potential attendees in advance of the conference. Conference fees received in advance of the related event are deferred until earned.

Member grants: Feeding America makes awards and grants for child hunger programs, technology grants, food sourcing, nutrition, mobile pantry and other vehicles, and/or general operating support, to be disbursed during, as well as in, the subsequent fiscal year. The liability and related expense for awards and grants are recognized at the time of notification and acceptance by the recipients (majority are member food banks) since the award is unconditional. Recipients are required to meet certain qualifications, and to provide accountability to Feeding America for funds disbursed prior to the grant. A grant is considered conditional when it has both a right of return or release of one or more barriers that must be overcome before a recipient is entitled to the cash transferred or promised. Member grants awarded are typically unconditional.

Income taxes: Feeding America accounts for uncertain tax positions in accordance with ASC 740, Accounting for Uncertainty in Income Taxes. ASC 740 addresses the determination of how tax benefits claimed or expected to be claimed on a tax return should be recorded in the financial statements.

Under ASC 740, Feeding America must recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. Feeding America does not have a liability for unrecognized tax benefits, for the reporting periods presented in the financial statements.

Notes to Financial Statements (In Thousands)

Note 2. Significant Accounting Policies (Continued)

Functional allocation of expenses: The costs of providing the various programs and supporting services are presented on a functional basis in the statements of functional expenses. Expenses are recorded at the time they are incurred in the program directly benefiting from the costs. Certain other costs incurred for the benefit of the entire organization such as salaries and employee benefits, technology, occupancy and insurance are centrally pooled and allocated monthly to the programs and supporting services benefited. Expenses that are common to program services, management and general administration and fund development are allocated based on management's determination.

Expense	Method of Allocation
Salaries, benefits and taxes	Estimated time and effort
Technology	Estimated time and effort
Occupancy	Square footage
Insurance	Square footage

Advertising: Advertising expenses are generally expensed in the year the costs are incurred. Advertising costs totaled \$16,310 and \$16,841 for fiscal years 2025 and 2024, respectively.

Agency funds: Feeding America occasionally receives agency funds on behalf of member organizations. Agency funds received and distributed to member organizations are not reported as revenue, support or expenses within the statements of activities as Feeding America lacks variance power to direct the use of these funds. During fiscal years 2025 and 2024, Feeding America received \$78 and \$281, respectively, in agency funds.

Subsequent events: Feeding America has evaluated other subsequent events through November 5, 2025, the date on which the financial statements were available to be issued.

Note 3. Liquidity and Availability

The following reflects Feeding America's financial assets as of June 30, 2025 and 2024, reduced by amounts not available for general use within one year of the statements of financial position date due to contractual or donor-imposed restrictions. Feeding America regularly monitors liquidity required to meet its annual operating needs and other contractual commitments, while also striving to maximize the return on investment of its funds not required for annual operations. Amounts not available include amounts set aside for long-term investing in the board-designated operating reserve. Other board designated funds are considered to be available.

Notes to Financial Statements (In Thousands)

Note 3. Liquidity and Availability (Continued)

	2025			2024
Financial assets at year-end:				
Total current assets	\$	410,178	\$	425,615
Long-term investments		103,225		93,163
Long-term contributions receivable, net		30,454		22,595
Total financial assets		543,857		541,373
Less those unavailable for general expenditures				_
within one year due to:				
Contractual or donor-imposed restrictions:				
Other assets		(4,595)		(3,750)
Restrictions by donor with time or purpose restrictions		(99,311)		(128, 172)
Donor-restricted endowments		(3,449)		(3,135)
Investments held in annuity trust		(7,621)		(5,211)
Board designations:				
Board-designated operating reserve for long-term investing		(91,519)		(84,196)
Financial assets not available to be used within one year		(206,495)		(224,464)
Financial assets available to meet general expenditures				
within one year		337,362		316,909
Additional resources to meet reserve requirements and liquidity needs:				
Board-designated operating reserve for long-term investing		91,519		84,196
Line of credit		10,000		10,000
Financial assets available to meet				
reserve and liquidity needs	\$	438,881	\$	411,105

Feeding America has an investment management and oversight policy authorized by the Board of Directors that provides governance and guidance on the management of cash and investments. The policy provides that Feeding America maintain an adequate level of cash to meet its on-going operational requirements. In addition, the policy sets forth the structure for investment of excess cash based on the financial needs of Feeding America, the time horizon of those needs and the Board of Directors' investment philosophy. Feeding America's goal is to maintain available financial assets sufficient to meet six months of operating expenses in cash and long-term investments. General operating expenses average approximately \$12,400 per month, exclusive of donated goods or services, food procurement related expenses, member grants and depreciation (2024—\$12,700). As of June 30, 2025 and 2024, Feeding America has an additional \$91,519 and \$84,196, respectively, in a board designated operating reserve fund. This board designated fund may be drawn upon with the governing Board's approval for operating purposes within guidelines of the respective fund or, in the event of financial distress or an immediate liquidity need, resulting from events outside the typical life cycle of converting financial assets to cash or settling financial liabilities. Lastly, to meet obligations and cash liquidity needs, Feeding America maintains a revolving line of credit of \$10,000. The purpose of the line is to cover working capital expenses while waiting to collect on contributions and procurement receivables from Feeding America's donors and member network.

Notes to Financial Statements (In Thousands)

Note 4. Contributions Receivable, net

Contributions receivable, net at June 30, 2025 and 2024, were as follows:

	 2025	2024		
Gross contributions receivable:			_	
Within one year	\$ 31,723	\$	37,649	
Between one and five years	 36,452		25,319	
	68,175		62,968	
Present value discount	(5,633)		(2,091)	
Allowance for uncollectible	(682)		(1,574)	
Contributions receivable, net	\$ 61,860	\$	59,303	

Note 5. Property and Equipment

Property and equipment at June 30, 2025 and 2024, was as follows:

	2025	2024
Software Leasehold improvements Furniture and fixtures	\$ 43,962 11,058 149	\$ 39,596 11,058 149
Computer and office equipment Construction in progress	135 2,219	135 675
Accumulated depreciation	57,523 (38,659)	51,613 (30,408)
, toodinalated depressation	\$ 18,864	\$ 21,205

Note 6. Contributions of Nonfinancial Assets

Donated food and other goods and services for the fiscal years ended June 30, 2025 and 2024, included in the financial statements, were as follows:

	 2025	2024
Food	\$ 4,576,996	\$ 4,624,012
Media	80,728	96,866
Legal services	525	590
Transportation	1,298	1,130
Hotels and airline miles	58	84
Consulting services	-	60
	\$ 4,659,605	\$ 4,722,742

Food includes the following main categories: proteins, meat, produce, dairy, bread and beverages, as well as a minimal amount of essential household and personal products found in a grocery store.

Notes to Financial Statements (In Thousands)

Note 6. Contributions of Nonfinancial Assets (Continued)

Donated goods: During fiscal years 2025 and 2024, Feeding America donated 2,409 million pounds and 2,347 million pounds, respectively, of food product to its network members. The food product was donated to Feeding America by approximately 600 national donors and their subsidiaries. The donated food is recorded in the financial statements as public support (contributions of nonfinancial assets) and as expense at the estimated average fair value of one pound of donated food product at the national level of \$1.90 and \$1.97 for fiscal years 2025 and 2024, respectively. These values were determined based upon the pounds received as of calendar years 2024 and 2023, and studies performed by Feeding America. Each of the annual studies involves a review of 31 product categories and wholesale prices using national wholesaler's pricing catalogs. Other independent sources may also be used as necessary for items not included in the catalogs. The average value of one pound of donated product will vary from year to year based on the mix of product items donated and the current value of the product. As part of the study, Feeding America analyzes and reviews the results to determine the accuracy and understand the key components of the valuation and the year-over-year changes.

Feeding America has entered into written contracts with national donors to distribute food products directly to its local food bank members. These contracts provide Feeding America explicit variance power and authority over the distribution of the food. A majority of the pounds reported above by Feeding America, totaling 1,995 million pounds and 1,840 million pounds for fiscal years 2025 and 2024, respectively, were donated to member food banks under these contract arrangements. The remainder was directly donated to Feeding America and then donated by Feeding America to the member food banks (414 million pounds and 507 million pounds for fiscal years 2025 and 2024, respectively). Donations made directly to local member food banks from national donors with whom Feeding America does not have a written agreement are not included in the financial statements, as Feeding America does not have written agreements with such donors granting Feeding America explicit variance power and authority over the distribution of such donated goods and services.

Donated services: Feeding America produces public service announcements (PSAs) that run on media outlets across the country. Outlets include television, radio, print and digital media. Feeding America's PSA campaigns are developed in partnership with several donated media suppliers. Feeding America distributes these PSAs to third parties who then distribute them to various media outlets. The media outlets provide placements to Feeding America, free of charge, as a contribution to help communicate Feeding America's mission and engage the general public. Feeding America has contracted with independent outside agencies to track PSA placements and estimate the fair value of the donated media based on the date, time and market in which the PSA is placed. These donated advertisements are recognized as in-kind contributions (contributions of nonfinancial assets) at fair value, with a corresponding expense allocated to the programs benefited, as they are delivered to the public. Feeding America considers the extent of its involvement with donated media, including factors such as its ability to control where media coverage occurs, or media placements are made. The estimated fair value of these in-kind services for fiscal year 2025, based on information provided by third parties and independent outside agencies, is \$80,728 (2024—\$96,866). Other paid advertising costs are expensed as incurred.

In addition, a number of individuals and organizations have made in-kind donations or volunteered their services to Feeding America. Contributed services recognized include professional services from attorneys and consultants advising Feeding America on various strategic, administrative and legal matters and other services. Donated supplies, transportation, hotel and airline miles are provided to Feeding America to help defray the costs of those goods and services that would otherwise have been purchased. Contributed services and supplies are valued and are reported at the estimated fair value in the financial statements based on current market rates for similar legal, consulting, travel and other services and supplies. For those services that do not require special expertise, the estimated value of such donated services has not been recorded in the financial statements. Feeding America did not monetize any contributed nonfinancial assets. Unless otherwise noted, contributed nonfinancial assets did not have donor restrictions.

Notes to Financial Statements (In Thousands)

Note 7. Member Grants

Member grants, awarded to member food banks, for fiscal years 2025 and 2024, were as follows:

		2025		2024
Member services	\$	82,253	\$	98,783
	φ	,	φ	•
Food sourcing and procurement		65,477		43,216
Programs		29,499		32,109
Policy and advocacy		5,969		8,433
Other		11,680		12,680
	\$	194,878	\$	195,221

All member grants distributed by Feeding America are for the benefit of the network members and, as such, are classified on the statements of activities and functional expenses as primarily member services and food procurement expenses. These grants are considered to be unconditional. As of June 30, 2025 and 2024, Feeding America accrued expenses of \$7,926 and \$5,765, respectively, for grants that have been awarded but not yet distributed as of the respective fiscal year-end. These amounts are payable within one year and are included in accounts payable and accrued expenses.

Note 8. Investments

Overall investment objective: Feeding America maintains a short-term and long-term investment portfolio. The purpose of the short-term investment portfolio is to provide sufficient liquidity to meet the financial obligations of Feeding America in a timely manner without requiring liquidation of assets from the long-term investment pool. The investment objective of the long-term investment portfolio is to preserve capital and secondly to enhance the purchasing power of the long-term investments in the fund.

Allocation of investment strategies: Short-term funds are invested in low or risk-free investments with a high degree of liquidity. Investments should have a maturity for a period not to exceed 180 days. The investment managers are allowed to use derivative securities to reduce portfolio risk. Long-term investment portfolio has separate objectives and strategies (see Note 13).

The cost and fair value of short- and long-term investments at June 30, 2025 and 2024, were as follows:

	2025					2024			
	Cost		Fair Value		Cost			Fair Value	
Money market funds	\$	5.299	\$	5,317	\$	12,582	\$	12,597	
Government and agency	Ψ	0,200	Ψ	0,011	*	,	*	,	
securities and mutual funds		5,714		5,610		3,532		3,351	
Corporate bonds and fixed-income	Э								
mutual funds		60,116		57,918		51,033		47,464	
Domestic equity mutual funds		16,829		19,913		17,627		20,289	
International equity mutual funds		14,488		16,470		10,955		11,392	
Hedge fund of funds		1,533		2,282		1,528		2,139	
	\$	103,979	\$	107,510	\$	97,257	\$	97,232	

Notes to Financial Statements (In Thousands)

Note 8. Investments (Continued)

Feeding America has invested in alternative investments, hedge fund of funds. The funds are primarily invested in global equity markets and private investment funds. There are no additional funding commitments as of June 30, 2025. Feeding America has the ability to withdraw from the alternative investment all or any portion of its capital as of the last business day of each calendar quarter, with at least 60 calendar days' written notice. Short-term investments at June 30, 2025 and 2024, include \$671 and \$431, respectively, in member compliance and disaster reserves.

Investment returns (including dividend and interest revenue) for fiscal years 2025 and 2024, are as follows:

	2025	2024
Income from investments:		_
Interest and dividends, net of fees	\$ 15,573	\$ 13,293
Gains on investments:		
Net realized and unrealized gains on investments	4,886	2,914
Total return on investments	\$ 20,459	\$ 16,207

Investment returns reflected in the statements of activities for fiscal years 2025 and 2024, are as follows:

	2025	2024
Operating activities:		
Interest and dividend income without donor restrictions	\$ 12,006	\$ 10,407
Nonoperating activities:		
Investment return without donor restrictions	8,174	5,585
Investment return with donor restrictions	279	215
Total return on investments	\$ 20,459	\$ 16,207

Investment fees, included as a reduction of interest and dividends above, were \$214 and \$203 for fiscal years 2025 and 2024, respectively.

Note 9. Fair Value Measurements

Fair value of financial instruments: The following methods and assumptions were used by Feeding America in estimating the fair value of its financial instruments:

Short-term and long-term investments: Domestic equity mutual funds, international equity mutual funds, government and agency securities and mutual funds, corporate bonds and fixed-income mutual funds and money market funds are measured using quoted market prices at the reporting date multiplied by the quantity held.

Feeding America applies the concepts of ASC 820-10 to its alternative investments, including hedge fund of funds, using NAV as a practical expedient in estimating fair value; however, it is possible that the redemption rights of certain alternative investments may be restricted by the funds in the future in accordance with the underlying fund agreements. Changes in market conditions and the economic environment may impact the NAV of the funds and consequently the fair value of Feeding America's interest in the fund.

Notes to Financial Statements (In Thousands)

Note 9. Fair Value Measurements (Continued)

Fair value hierarchy: Feeding America follows the guidance of ASC 820 for fair value measurements of financial assets and financial liabilities and for fair value measurements of nonfinancial items that are recognized or disclosed at fair value in the financial statements on a recurring basis. ASC 820 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements).

The three levels of the fair value hierarchy are as follows:

- **Level 1:** Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that Feeding America has the ability to access at the measurement date. Level 1 assets include money market funds, government and agency securities and mutual funds, domestic and international equity mutual funds and corporate bonds and fixed-income mutual funds.
- **Level 2:** Inputs are observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities. There were no Level 2 investments at June 30, 2025 or 2024.
- **Level 3:** Inputs are unobservable inputs for the asset or liability. There were no Level 3 investments at June 30, 2025 or 2024.

The level in the fair value hierarchy within which a fair value measurement in its entirety falls is based on the lowest level input that is significant to the fair value measurement in its entirety.

The following tables present assets that are measured at fair value on a recurring basis at June 30, 2025 and 2024:

		2	025			
	Level 1	Level 2		Level 3		Total
Investments:						_
Money market funds	\$ 5,317	\$ -	\$	-	\$	5,317
Government and agency						
securities and mutual funds	5,610	-		-		5,610
Corporate bonds and						
fixed-income mutual funds	57,918	-		-		57,918
Domestic equity mutual funds	19,913	-		-		19,913
International equity mutual funds	16,470	-		-		16,470
	\$ 105,228	\$ -	\$	-	_	105,228
Hedge fund of funds						2,282
Total investments					\$	107,510

Notes to Financial Statements (In Thousands)

Note 9. Fair Value Measurements (Continued)

		2	024			
	Level 1	Level 2		Level 3		Total
Investments:						
Money market funds	\$ 12,597	\$ -	\$	-	\$	12,597
Government and agency						
securities and mutual funds	3,351	-		-		3,351
Corporate bonds and						
fixed-income mutual funds	47,464	-		-		47,464
Domestic equity mutual funds	20,289	-		-		20,289
International equity mutual funds	11,392	-		-		11,392
	\$ 95,093	\$ -	\$	-	_	95,093
Hedge fund of funds	 	·		-	-	2,139
Total investments					\$	97,232

Certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been categorized in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

The availability of observable market data is monitored to assess the appropriate classification of financial instruments within the fair value hierarchy. Changes in economic conditions or model-based valuation techniques may require the transfer of financial instruments from one fair value level to another. In such instances, the transfer is reported at the beginning of the reporting period. Feeding America evaluated the significance of transfers between levels based upon the nature of the financial instrument and size of the transfer relative to total net assets available for benefits. There were no transfers between levels for the fiscal years ended June 30, 2025 and 2024.

Note 10. Leases

Feeding America enters into contracts to lease real estate and various equipment. Feeding America's most significant leases include office leases for space in Chicago (headquarters) and space in Washington, D.C., with initial lease terms expiring during 2035 and 2028, respectively. Certain leases include renewal or termination options. Under FASB ASC 842, the lease term at the lease commencement date is determined based on the noncancelable period for which Feeding America has the right to use the underlying asset, together with any periods covered by an option to extend the lease if Feeding America is reasonably certain to exercise that option, periods covered by an option to terminate the lease if Feeding America is reasonably certain not to exercise that option, and periods covered by an option to extend (or not to terminate) the lease in which the exercise of the option is controlled by the lessor. Feeding America considered a number of factors when evaluating whether the options in its lease contracts were reasonably certain of exercise, such as length of time before option exercise, expected value of the leased asset at the end of the initial lease term, importance of the lease to overall operations, costs to negotiate a new lease and any contractual or economic penalties.

Notes to Financial Statements (In Thousands)

Note 10. Leases (Continued)

FASB ASC 842 includes a number of reassessment and re-measurement requirements for lessees based on certain triggering events or conditions, including whether a contract is or contains a lease, assessment of lease term and purchase options, measurement of lease payments, assessment of lease classification and assessment of the applicable discount rate. Feeding America reviewed the reassessment and re-measurement requirements and did not identify any events or conditions during fiscal years 2025 or 2024, that required a reassessment or remeasurement. In addition, there were no impairment indicators identified during fiscal years 2025 or 2024 that required an impairment test for Feeding America's ROU assets or other long-lived assets in accordance with ASC 360-10.

These real estate leases contain annual escalation clauses, periods of rent abatements and tenant construction allowances. Payments made to, or on behalf of, the lessee represent tenant incentives or allowances that should be considered reductions of rental expense and amortized over the initial term of the lease within the new operating lease, ROU asset.

The components of lease expense and supplemental cash flow information related to leases for fiscal years 2025 and 2024, are as follows:

	 2025		2024	
Operating lease costs Variable lease costs	\$ 1,507 2,391	\$	1,764 1,788	
Valiable lease costs	 	Φ		
	\$ 3,898	Ф	3,552	

Other lease-related information as of and for the fiscal years ended June 30, 2025 and 2024, is as follows:

	 2025	2024
Cash paid for amounts included in the measurement of operating lease liabilities: Operating cash flows from operating leases	\$ 2,064	\$ 2,013
Weighted-average remaining lease term on operating leases Weighted-average discount rate for operating leases	8.8 years 2.88%	9.8 years 2.88%

As of June 30, 2025, maturities of Feeding America's lease liabilities are as follows:

73 of build 50, 2023, maturities of recurring America's least habilities are as follows.	
Years ending June 30:	
2026	\$ 2,493
2027	2,555
2028	2,530
2029	1,594
2030	1,633
Thereafter	 8,577
Total lease payments	19,382
Less present value discount	(2,392)
Total lease obligations	\$ 16,990

Notes to Financial Statements (In Thousands)

Note 10. Leases (Continued)

Feeding America will take occupancy of a new Washington, D.C. office space in January 2026 under a 12-year lease agreement which has lower costs (monthly rents ranging from \$35,000 to \$46,000 and certain rental incentives) and a reduced footprint compared to its existing Washington D.C. lease which was due to expire in 2028. Feeding America has terminated this lease as allowed in the lease agreement and will continue to occupy this space through November 2025.

Note 11. Commitments and Contingencies

Line of credit: Feeding America has a \$10,000 secured line of credit from its primary bank that bears interest at a rate equal to the sum of (i) greater of the Secured Overnight Financing Rate, which is a fluctuating rate of interest which can change on each banking day, or the Index Floor plus (ii) 0.75 percentage point(s). For the purposes of the interest rate calculations, the Index Floor means 0.00%. The line of credit is secured by a general lien on the assets of Feeding America. There were no borrowings under the line of credit during fiscal years 2025 or 2024, as well as no amounts outstanding under the line of credit at June 30, 2025 or 2024. The expiration date on the line of credit is November 28, 2025, and management intends to seek renewal under similar terms.

Litigation: From time to time, Feeding America is named in various lawsuits arising in the ordinary course of business. Management is not aware of any asserted lawsuits against Feeding America as of June 30, 2025. Despite the inherent uncertainties of litigation, Feeding America is not aware of any litigatory matters that may have a material adverse impact on the financial condition of Feeding America at this time.

Note 12. Net Assets

Net assets with donor restrictions consist of the following at June 30, 2025 and 2024:

	 2025	2024
Net assets restricted for time or purpose:		_
Member services	\$ 31,824	\$ 64,047
Food sourcing and procurement	13,593	21,291
Research and analysis	9,413	7,956
Programs	34,833	32,641
Operations	10,449	2,932
Policy and advocacy	85	-
	100,197	128,867
Net assets related to endowment funds in perpetuity:		
General endowment	2,563	2,440
Total net assets with donor restrictions	\$ 102,760	\$ 131,307

Notes to Financial Statements (In Thousands)

Note 13. Endowments

Feeding America follows the guidance of ASC 958, Not-For-Profit Entities, related to net asset classification and required disclosures of donor-restricted endowment funds for a nonprofit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) for the state of Illinois.

Feeding America's endowment consists of 14 individual funds established for a variety of purposes, including donor-restricted endowment funds and funds designated by Feeding America's Board of Directors to function as a quasi-endowment. Net assets associated with endowment funds, including funds designated by the Board of Directors to function as a quasi-endowment, are classified and reported based on the existence or absence of donor-imposed restrictions.

Endowment net assets consist of the following at June 30, 2025:

	With	nout Donor	Wi	th Donor	
	Re	strictions	Re	strictions	Total
Donor-restricted endowment funds,					
original funds and amounts required to be					
maintained in perpetuity by donor	\$	-	\$	2,563	\$ 2,563
Donor-restricted endowment funds,					
accumulated investment gains		-		886	886
Board-designated reserve funds		91,519		-	91,519
Total endowment funds	\$	91,519	\$	3,449	\$ 94,968

Endowment net assets consist of the following at June 30, 2024:

	Witl	nout Donor	Wi	th Donor	
	Re	estrictions	Re	strictions	Total
Donor-restricted endowment funds,	<u> </u>				
original funds and amounts required to be					
maintained in perpetuity by donor	\$	-	\$	2,440	\$ 2,440
Donor-restricted endowment funds,					
accumulated investment gains		-		695	695
Board-designated reserve funds		84,196		-	84,196
Total endowment funds	\$	84,196	\$	3,135	\$ 87,331

Changes in endowment net assets for fiscal year 2025, are as follows:

	Wit	hout Donor	W	ith Donor	
	Re	estrictions	Re	estrictions	Total
Endowment net assets, July 1, 2024	\$	84,196	\$	3,135	\$ 87,331
Additions		-		122	122
Investment gains		7,323		275	7,598
Appropriated expenditures of endowment assets		-		(83)	(83)
Endowment net assets, June 30, 2025	\$	91,519	\$	3,449	\$ 94,968

Notes to Financial Statements (In Thousands)

Note 13. Endowments (Continued)

Changes in endowment net assets for fiscal year 2024, are as follows:

	Without Donor Restrictions		With Donor Restrictions		Total	
Endowment net assets, July 1, 2023 Additions	\$	67,700	\$	2,917 91	\$	70,617 91
Internal transfers Investment gains		11,600 4,896		- 214		11,600 5,110
Appropriated expenditures of endowment assets Endowment net assets, June 30, 2024	\$	84,196	\$	(87)	\$	(87) 87,331

Funds with deficiencies: From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires Feeding America to retain as a fund of perpetual duration. Subsequent gains restore the fair value of the assets of the endowment fund to the required level. There were no deficiencies as of June 30, 2025 and 2024.

Return objectives and risk parameters: Feeding America has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organizations must hold in perpetuity or for a donor-specified period as well as board-designated funds. Under this policy, as approved by Feeding America's Board of Directors, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of appropriate benchmarks while assuming a moderate level of investment risk.

Strategies employed for achieving objectives: To satisfy its long-term rate of return objectives, Feeding America relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). Feeding America targets a diversified asset allocation that places emphasis on investments in cash-debt-equity and other securities (in a 22-66-12% ratio) to achieve its long-term return objectives within prudent risk constraints. Major investment decisions are authorized by the Board's Stewardship Committee, which oversees the investment program in accordance with established guidelines.

Spending policy and how the investment objectives relate to spending policy: Feeding America has a policy of appropriating for distribution each year 3% of its endowment funds' average fair value over the prior three years through June 30 preceding the fiscal year in which the distribution is planned. In establishing these policies, Feeding America considered the expected return on its endowment. Accordingly, Feeding America expects the current spending policy to allow its endowment to maintain its purchasing power by growing at a rate equal to planned payouts. Additional real growth will be provided through new gifts and any excess investment return. In fiscal years 2025 and 2024, Feeding America has declined to spend any of the Board Designated endowed funds.

Notes to Financial Statements (In Thousands)

Note 14. Related-Party Transactions

For fiscal years 2025 and 2024, Feeding America recorded contributions of \$5,918 and \$30,147, respectively, in cash and promises to give and \$1,509,039 and \$1,491,317, respectively, in contributed goods and services from companies that have representatives who are members of Feeding America's Board of Directors. Feeding America also had \$7,914 and \$11,418 of related contributions receivable at June 30, 2025 and 2024, respectively. Feeding America also distributes grants each year to member foodbanks, some of which have executives who are members of Feeding America's Board of Directors.

Note 15. Retirement Plan

Feeding America provides a 401(k) defined contribution plan (the Plan) for substantially all employees. In addition to employee contributions, Feeding America contributes 3.00% of each participant's compensation to the Plan. Feeding America makes an additional matching contribution of 3.00% if the employee contributes a minimum of 1.00% of their salary to the Plan. These employer contributions are made beginning with the employee's participation in the Plan (the employee's date of hire). Total retirement expense and contributions made by Feeding America for fiscal years 2025 and 2024, were \$3,211 and \$3,099, respectively.