FEEDING[®] AMERICA

40 YEARS OF PROGRESS IN THE FIGHT

AGAINST HUNGER



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2019 ANNUAL REPORT 2

MOTIVATION

MEET JESSIE, DERON AND MILEY

They have the food they need because

of your support.

Jessie Begay never expected to have children of her own. But after her sister died, that changed.

Jessie's sister had been caring for her two grandchildren. When her sister died, Jessie wasn't going to let the grandchildren her sister loved so much—9-year-old Deron and 10-year-old Miley—go into foster care. Five years later, she considers herself their mom.

"The best thing about being their mom is just to see them happy and to see them grow," Jessie said.

However, it can be hard ensuring they have enough to eat. Despite her long hours working as a non-emergency medical transport driver, Jessie doesn't get paid a lot. So, she takes the kids to a community center and a food pantry that receive food from St. Mary's Food Bank Alliance, a member of the Feeding America network. She'll do whatever she needs to make sure her kids have food to stay healthy.

Deron and Miley know how much Jessie does to take care of them and how much she loves them. "I'm really proud of her," Deron said. "I appreciate her. She works really hard, and on top of everything else, she helps us get food."

WATCH THE VIDEO OF THEIR STORY.

MOTIVATION

When you support Feeding America, you join the fight against hunger like Theresa and can boldly say, "I am Feeding America."

MEET THERESA

As an electrician, Theresa Peters spent her entire career making sure people had power. Now almost 70, she's spending her retirement ensuring kids have a different kind of power: food.

"Everybody needs food. It's that simple," she said. "It feels good—in my mind and heart—to help."

Theresa volunteers three days a week at a community center that serves meals to kids while their parents receive food at an attached pantry. She's in charge of the kids' breakfast and lunch program—she sets up the tables, makes sure everyone has a seat, brings meals to the kids and hangs out with them as they eat.

While Theresa finds fulfillment serving meals to hungry kids, she's enjoying some unexpected benefits, too.

"It keeps me feeling young," she said. "Running around, chasing after the kids, it's just a great time."



A MESSAGE FROM OUR CEO AND BOARD CHAIR

We live in a time of rapid change. A natural disaster, sudden job loss or unexpected expense can threaten a family's future in an instant. Yet we also live in an age of incredible generosity. When families struggle, compassionate people like you boldly stand beside them during their darkest hours.

For 40 years, Feeding America has helped provide nourishment and hope to hungry families—and this important work would not have been possible without your support. Your generous gifts have enabled people facing hunger to weather life's storms and build better lives.

During our first year of operations in 1979, we distributed 3.9 million pounds of food from a rented warehouse. This year, with your support, we helped provide 4.2 billion meals through a robust network of food banks, food pantries and meal programs. Members of the Feeding America network form a tapestry of unique hunger-fighting organizations that stretch across our country. They are woven into the fabric of every community nationwide.

Our mission is to feed America's hungry through a nationwide network of member food banks and engage our country in the fight to end hunger.

CONTINUED ON NEXT PAGE





MISSION

CONTINUED FROM PREVIOUS PAGE

Thanks to you, the Feeding America network rescues good food from going to waste and feeds families in need. We make healthy food the easier choice for struggling households and help them achieve long-term food security. To support people facing hunger, we foster greater empathy for the challenges they face and advocate for strong anti-hunger policies. And as part of our commitment to putting the people we serve at the center of our work, we are doing more than ever to measure our impact on their lives.

Four decades of compassion, determination and innovation from many dedicated people and partners like you have made Feeding America the nation's largest hunger-relief organization. Together, we are pioneering new methods for sourcing and delivering meals in the future. At the same time, we are celebrating the incredible progress we have made in the fight against hunger over the past 40 years. Thank you for everything you have done to move us forward on the journey toward a hunger-free America.

Best regards,

Claire Babineaux-Fontenot Chief Executive Officer, Feeding America

Gary Rodkin Retired CEO, ConAgra Foods Chair, Feeding America Board of Directors

FEEDING AMERICA



MISSION



Four decades ago, food banks worked with John van Hengel to establish Second Harvest, a national organization for food banks that would eventually become Feeding America. They believed that by uniting as a team, food banks could accomplish even more. And with your help, their inspired vision has yielded incredible results. In every county nationwide, the Feeding America network provides people with the meals they need to pursue a better future.



1979 **3.9 MILLION** POUNDS OF FOOD DISTRIBUTED

53 FOOD





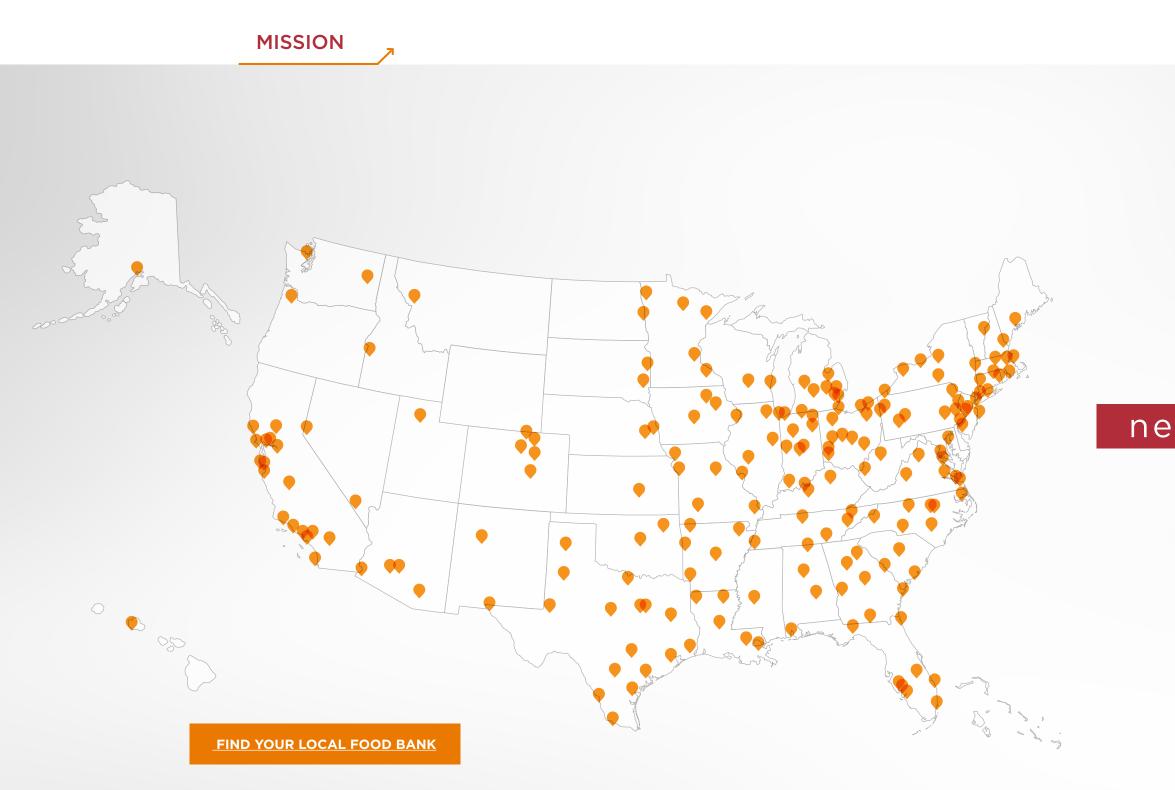
MEALS DISTRIBUTED

> **OVER** 500 FOOD DONORS

200 **MEMBER** FOOD BANKS

INDIVIDUAL MEAL KIT

ISSUE THREE MEALS PER DAY PER PERSON





The Feeding America network serves more than **40 MILLION PEOPLE** each year through a nationwide network of 200 food banks.

IMPACT

SELEVE

1111

RELIEF

DISASTED

CHILASTER.

With your support, Feeding America is helping people overcome hunger so they can reach their full potential.



AMERICA



FEEDING AMERICA'S 2025 GOAL

By 2025, Feeding America, in collaboration with our network and our partners, will ensure access to enough nutritious food for people struggling with hunger, and make meaningful progress toward ending hunger.





You helped us move even closer

to the day when no one struggles

with hunger in our country.



in the fight against hunger

4.2 BILLION MEALS

provided for people facing hunger



of groceries were rescued from going to waste



16.5 MILLION POUNDS

of food and supplies provided to disaster-affected communities



facilitated by the SNAP Application Assistance Program

68 FOOD BANKS

collaborated to identify methods for improving food security and financial stability through the Ending Hunger Community of Practice

OVER 1 MILLION PEOPLE

follow Feeding America on social media



are home to people facing hunger according to Feeding America's *Map the Meal Gap 2019*





tested machine-learning technology to boost efficiency and cut costs



\$86 MILLION IN GRANTS

awarded to network food banks by Feeding America to support initiatives that fight hunger







from our grassroots supporters helped strengthen anti-hunger policies



provided was classified as *Foods to Encourage* healthy food that aligns with USDA MyPlate guidelines

OVER 50% OF NETWORK MEMBERS

partner with healthcare providers and many are developing new partnerships

MOVING CLOSER TO OUR 2025 GOAL

Feeding America puts the people we serve at the center of our decision-making. We hold fast to this commitment as we move closer to our 2025 goal: to ensure access to enough nutritious food for people struggling with hunger and make meaningful progress toward ending hunger.

To measure our progress, we are evolving how we measure our success to track outcomes in addition to outputs. This will allow us to track more of what matters most to families facing hunger.

This past year, we created an outcomes measurement framework that will help us measure changes in food access, diet quality, and financial and food security among the people we serve. The framework expands the metrics we track by focusing even more on the difference we are making in their lives. We are expanding research and evaluation tools to deepen insights about the people we serve and implement the framework.





RESCUING FOOD AND DELIVERING MEALS

You made it possible for Feeding America to help provide 4.2 billion meals for people facing hunger. We cheered on companies as they moved forward with zero-waste initiatives, while at the same time encouraging them to channel their excess food toward its highest and best use—feeding people in need.

We strengthened partnerships with companies that donate food and groceries, enabling us to source more nourishing items that hungry families often struggle to access, like dairy and other protein-rich foods. Through growing our relationship with the U.S. Department of Agriculture (USDA), food banks received over 1 billion pounds of food through The Emergency Food Assistance Program (TEFAP), including high-value items like fluid milk, pork and chicken, as part of trade mitigation relief. This year, we secured 816 million pounds of protein and 659 million pounds of dairy for people in need.

More than 100 food banks are using MealConnect, our foodrescue technology platform, to access food donations from local restaurants, grocery stores and more. Businesses post food donations on MealConnect and an algorithm determines which local food bank or food pantry is best suited to pick up the items. Through a new function launched late this year, 22 food banks rescued 380,000 pounds of food by engaging over 100 members of their community as "flash volunteers" to pick up and deliver food donations to local nonprofits. Since its inception, MealConnect has helped us rescue more than 1.5 billion pounds of food.

The Feeding America network sourced more than 1.5 billion pounds of produce for families facing hunger this past year. Additionally, 70% of the food that the network delivered to people in need was classified by Feeding America as *Foods to Encourage* healthy food that aligns with USDA MyPlate guidelines, such as fruits, vegetables, dairy, whole grains and lean protein.

3.6 BILLION POUNDS of food and groceries were rescued from going to waste.

SPECIAL THANKS TO

Caterpillar Foundation Cargill, Inc. Nationwide Foundation Sam's Club Smithfield Foods Walmart



Thanks to you, over

4 BILLION MEALS

reached struggling

families.



RETAIL	FEDERAL	FRESH	MANUFACTURING	PURCHAS
1.4B MEALS	1B MEALS	622M MEALS	579M MEALS	520M MEALS

Donations provided by grocery and retail companies.

Food provided by government programs.

Donations from farmers and growers. Donations provided

by manufacturing

companies.

Groceries bought from manufacturers and distributors to fill donation gaps.







Based on USDA guidelines, a meal is equal to 1.2 pounds of food and grocery product.

*Meals provided by Feeding America outreach, estimated for fiscal year 2019.





SNAP **MEALS***

SNAP meals enabled by our SNAP referral and application assistance programs.



EMERGING RETAIL DONATIONS

Donations from restaurants, hotels and convenience stores.

NOURISHING PEOPLE IN NEED

Feeding Kids

Feeding America food banks nationwide provide over 146 million meals to children in need annually. Kids receive meals through food pantries, meal programs and our child hunger programs—including the BackPack, School Pantry and Kids Cafe programs—which have grown 42% over the past five years. This growth is due in part to grants funded by supporters like you, which have enabled food banks to create strategic plans for their child hunger programs, among other achievements.

We connected kids with the food they need during the summer when free and reduced-price school meals are not available. Feeding America food banks distributed nearly 24 million meals to children during Summer 2018—a 10% increase over the previous summer. We also provided summer feeding grants to food banks with some of the nation's highest child food insecurity rates. As a result, food banks hired additional staff and reached out to their communities in new and creative ways to serve more kids in need.

SPECIAL THANKS TO

C&S Wholesale Grocers, Inc. Food Lion LLC and Food Lion Feeds Charitable Foundation Great American Milk Drive The Kraft Heinz Company

Serving Seniors

Senior hunger rates remain above pre-recession levels, with 5.5 million seniors facing hunger in America. However, new research indicates that there is low awareness of the issue and limited empathy for seniors struggling with hunger. As food banks provide 160 million meals to seniors annually, Feeding America is partnering with them to drive awareness and support for seniors in need. Through conducting the largest qualitative senior hunger study in over a decade, we gained insights about the value of senior hunger programs and the challenges of reaching seniors. We continue to see many seniors seeking fresh produce, home-delivered meals, volunteer opportunities and more accessible food assistance. To provide greater assistance to the 3 in 5 eligible seniors who are not enrolled in SNAP benefits, we helped food banks test new tech solutions to connect seniors to SNAP assistance through online ads. We also trained food banks in human-centered design principles and supported them to co-create senior hunger programs with local seniors to better understand barriers and needs. Together, we are helping seniors stay healthy as they age.

SPECIAL THANKS TO Enterprise Rent-A-Car Foundation





Reaching Rural Communities

Nearly 2.5 million rural households in America struggle to access enough nutritious food. Declining populations, limited community resources and geographic remoteness are just



a few of the reasons that rural counties have some of the country's highest food insecurity rates. This past year, we created a Rural Hunger Advisory Committee with food banks and partners to fight rural hunger. The committee is investigating the barriers facing rural areas and developing recommendations for strategically addressing rural hunger. At the same time, through a group known as the Equitable Access Community of Practice, we are identifying and sharing ways that food banks have successfully served communities with persistent barriers to accessing meals. This group includes an Innovation Cohort that is testing new ideas for addressing this challenge. Together, we are learning more about how to strategically address rural hunger so more families have the food they need.

SPECIAL THANKS TO Cargill

Helping Households Access SNAP

Feeding America's SNAP Application Assistance Program enabled more than 211 million federally funded meals for our neighbors in need. Through the program, Feeding America offers resources to food banks so they can help families sign up for SNAP. We provided 71 grants this year through the program, enabling network members to increase local access to federal benefits.

Additionally, food banks helped people submit more than 17,000 applications for SNAP assistance through the Online Referral Program, which connects potential SNAP applicants with application assistance through online search ads. This year, we optimized the program to create a better experience for mobile users. We also tested new digital platforms to reach more seniors and rural families struggling to put food on the table.

SPECIAL THANKS TO Walmart Foundation



HELPING COMMUNITIES WEATHER LIFE'S STORMS

The Feeding America network is on the ground before, during and after disasters. We have the national footprint and technical expertise to help communities prepare for and endure major catastrophes. Thanks to Abbott, ALDI, Allstate Insurance Company, American Airlines and International Paper, among many others, food banks are able to pre-stage and deploy disaster boxes. When tragedy strikes, people can count on us to get the nourishment they need to keep going.

More than 60 food banks were affected by major disasters this past year. Thanks to your generosity, Feeding America helped provide 16.5 million pounds of food, water and supplies to support many of them in their local response efforts. We also provided \$7.4 million in grant funding to help them meet heightened needs in their communities.

After Hurricanes Michael and Florence caused major destruction, Feeding America delivered 9 million pounds of food and groceries, raised awareness and support for affected areas, provided nearly \$2 million in grant funding to impacted food banks in the Southeast, and deployed more than 50 network staff to lend a hand locally.

We also mounted a significant response to the partial shutdown of the federal government this past winter. As federal workers and families struggled, we urged lawmakers to reopen the government and helped food banks distribute more food in their communities. Feeding America provided over 900,000 pounds of food and groceries and \$5.7 million in grants to 145 network members.

Disasters cause disruption and distress, but Feeding America helps families regain their strength and rebuild their communities.

16.5 MILLION POUNDS of food and supplies were provided to disaster-affected communities.

SPECIAL **THANKS TO** Feeding America's **Disaster Relief** Partners



DISASTER RELIEF

Alistate

ENCOURAGING WELLNESS

We are focused on improving the diet quality of people facing hunger. Our objective is to not only ensure equitable access to nutritious food, but also foster healthcare partnerships and evidence-based tools to improve diet and health, and ultimately end hunger.

This past year, we created a strategy for engaging national healthcare partners in our mission, allowing us to further develop and expand partnerships across the healthcare sector. Our strategy builds on and supports important work already happening at many food banks. Over 50% of network members are partnering with healthcare providers and many are currently developing new partnerships. Through working together, the network and healthcare partners can identify food insecurity amongst patients and connect people to nutritious food and financial support.

In response to network feedback, we created toolkits to help food banks improve nutrition and health in their communities. The Health Care Partnership Toolkit is supporting food banks' efforts to partner with local healthcare organizations. The Choice Pantry Nudges Toolkit offers food banks information and resources to help make the healthy choice the easy choice for food pantry visitors.

We also completed a study published in the American Journal of Public Health that concluded that food banks can significantly improve food security, dietary intake and food stability among people in need.

We are focused on **IMPROVING THE DIET QUALITY** of people facing hunger.





SPEAKING UP TO END HUNGER

We worked closely with food banks, grassroots supporters and policymakers to strengthen our nation's hunger-relief policies and programs. Forty staff from food banks graduated from our advocacy training programs, helping enhance their skills as they rally support from federal and local lawmakers. Additionally, 57 food bank staff from the network traveled to Washington, D.C. to meet with legislators as part of our advocacy fly-in events.

We urged members of the public to stand up against hunger by fighting for key policies. They responded with more than 84,000 advocacy actions, including letters, calls and meetings with members of Congress. More than 8,000 people served by food banks opted to receive text message updates from Feeding America, enabling us to engage the people we serve in advocacy for the first time.

Our outreach to lawmakers helped protect SNAP from harmful cuts and secure \$205 million for TEFAP in the Farm Bill. During the longest government shutdown in our nation's history, we supported legislation to help affected families and shared their stories with Congress to help bring the impasse to an end. We also partnered with the USDA to distribute almost 1 billion pounds of TEFAP food—a large portion of which came from U.S. farmers with excess food due to trade disruptions—and \$50 million to efficiently distribute it through food banks.

SPECIAL THANKS TO Deborah and Ronald Rudolph





supporters completed 84K ADVOCACY ACTIONS

to strengthen anti-hunger policies.

HELPING FAMILIES LIVE FREE FROM HUNGER

In collaboration with network members and generous supporters, we are determining how to best help households achieve long-term food security. We established the Ending Hunger Community of Practice to accelerate our effectiveness in this important area. This group is comprised of 68 food banks who are working with experts and partners from a variety of sectors. Together, we are identifying successful methods for improving household stability and financial well-being.

This past year, we focused on increasing the impact of the food we provide to help families strengthen their financial footing. Our tests showed that providing people with all of the food necessary to feed their families-rather than a limited quantity of groceries-decreased their financial tradeoffs, such as needing to choose between food and medicine. We also launched a pilot program that provides households with a combination of groceries, public benefits and financial services to determine whether this unique bundle of services helps them achieve food security.

As part of our efforts to help people increase their incomes, we evaluated job training programs offered by food banks in their kitchens and warehouses. The evaluation demonstrated

that these programs meet or exceed industry standards for graduation rates, job placement and job retention. We are exploring partnerships that allow us to further scale our efforts to increase client income.

Our efforts in this complex area are generating promising results. With your support, we are moving closer to building proven pathways out of hunger.



SPECIAL THANKS TO

Bank of America Cargill **Darden Foundation PwC Charitable** Foundation



68 FOOD BANKS collaborated to identify methods for improving stability through the Ending

Hunger Community of Practice.

BUILDING AWARENESS, EMPATHY AND SUPPORT

Throughout the year, we launched creative campaigns and communications to inspire empathy for households in need. We shared thought-provoking stories of hunger across a variety of channels, including our social media profiles, which are followed by more than 1 million people. In response, many people shared our content with their followers, raising awareness and support for hungry families nationwide.

In September 2018, Feeding America marked Hunger Action Month[™] with a campaign that asked people to consider how difficult it is to reach your full potential on an empty stomach. By posting about hunger on social media, volunteering in the Feeding America network and wearing orange the color of the hunger-relief movement—we spread the word about America's hunger crisis.

SPECIAL THANKS TO Conagra Brands Foundation

> During the holiday season, we highlighted memorable meals that bring people together. Our <u>My Favorite Dish videos</u> and other content during the holidays were viewed over 5 million times and received more than 165,000 likes, comments and shares.

ON AN EMPTY STOMACH, I CAN'T

Work hand

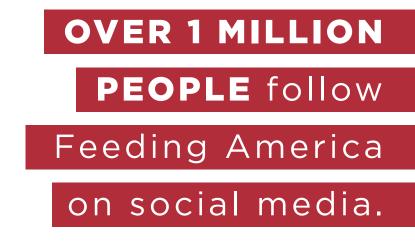
AMERICA

We partnered with celebrities throughout the year to raise awareness and support for the fight against hunger. Daddy Yankee and Shanola Hampton joined our Entertainment Council, an elite group of more than 40 entertainers committed to our mission.

Feeding America was featured in more than 57,000 media stories across a range of top outlets. <u>USA Today</u>, <u>CBS News</u> and <u>U.S. News & World Report</u> covered our annual <u>Map the</u> <u>Meal Gap</u> study. Additionally, <u>ABC News</u> and <u>CNN</u> highlighted the Feeding America network's rapid response to last winter's partial government shutdown.











BUILDING POWERFUL PARTNERSHIPS

Feeding America forges partnerships that fulfill our mission and help businesses achieve key goals. We co-create campaigns that help our corporate partners become champions for change and unlock millions of meals for people facing hunger. For example, this year, Walmart's 2019 Fight Hunger. Spark Change. campaign raised more than \$26.8 million. Ninety-seven percent of funds will be distributed to food banks to fight hunger in their communities. Our partnerships demonstrate how causes and companies can make a meaningful difference by working together.

IBILLION Secured through Walmart's Fight Hunger. Spark Change. campaign since 2014	CONTRIBUTION 16 MILLION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATIONO DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODATION DODA	137,000 VOLUNTEER HOURS donated by Bank of America employees dedicated to the Give a Meal program and to fighting hunger	352 WHOLE FOODS MAR raised \$1.3 million 86 network food through the FEED campaign
\$2.7 MILLION	4.6 MILLION	100	TO MILLION
\$2.7 MILLION	4.6 MILLION	PERCENT	DI MILLION
RAISED	TEES	of T-Mobile's	MEALS
through the TJX	sold by BoxLunch in	#SlowCookerSunday	provided by Plexu
Companies register	support of its Get Some.	cookbook net proceeds	Lean [™] shakes three
campaign and the	Give Back. Campaign to	donated to Feeding	Plexus' Nourish Co
TJX Foundation	benefit Feeding America	America	campaign





on for d banks ED4MORE



donated by Pampered Chef to support communities in need after devastating disasters



110 GARDEN FRESH RESTAURANTS

exus hrough One generated 3 million meals to support 24 food banks through the Better Neighbor Project



SPECIAL THANKS TO Conagra Brands Foundation

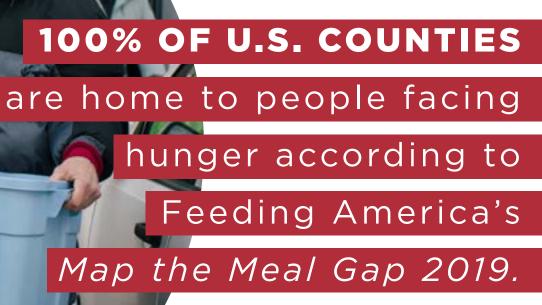
LEADING THE WAY IN HUNGER RESEARCH

We produced research and insights that supported local outreach and national thought leadership, strengthening our role as America's leading hunger research entity. From guiding our planning to informing our policymaking, our research is helping feed more people and revolutionize an end to hunger.

Map the Meal Gap 2019 provided local food insecurity and food cost estimates nationwide. Now in its ninth year, the study highlighted that people continue to face hunger in 100% of America's counties and congressional districts—and children face hunger at higher rates than the general population.

<u>The State of Senior Hunger in America</u> demonstrated that 5.5 million seniors struggled with hunger in 2017, with the percentage of food-insecure seniors in America still higher than the rate before the Great Recession. Through the <u>Service Insights Initiative</u>, we are helping food banks improve their services to families in need. To do this, we are partnering with network members to responsibly collect better data about people seeking food assistance. This information will help us provide the right amount and type of food where it is most needed. This year, we provided grants, technical assistance and peer-learning opportunities to participating food banks. We will continue supporting the Feeding America network's efforts to better serve their communities through this important effort.





DESIGNING INNOVATIVE **ANTI-HUNGER SOLUTIONS**

Our Innovation team identifies and tests new ways of improving our hunger-fighting initiatives. By working diligently and collaboratively with food banks, we are co-creating improved methods for helping communities in need.

We worked with 20 food banks to test innovative approaches for better anticipating and sharing food donations. These experiments used machine-learning algorithms to automate data analysis that would otherwise be done by hand at food banks. Our goal was to boost efficiency and cut costs to enable food banks to focus on their most important tasks: securing more meals and reaching more people.

SPECIAL **THANKS TO** Walmart Foundation

We also began testing ePantry, a digital platform that enables people to pre-order food from a food bank and pick it up at a convenient location in their community. This project seeks to provide convenient, dignified and discreet access to charitable food for people who cannot or would prefer not to visit a food pantry. Working with three food banks and their local partners, we helped build pop-up food pantries

in YMCA lobbies, community center parking lots, library circulation desks and on college campuses. We then ran tests, encouraging people to order food through ePantry and pick it up at these locations. The tests yielded promising results, and we look forward to moving this work forward in the coming months.

20 FOOD BANKS tested machine-learning technology to boost efficiency.





INVESTING IN COMMUNITIES

Supporters like you enabled Feeding America to award an incredible \$86 million in grants to member food banks this past year. A significant portion of this funding was made possible by cause-marketing campaigns and support for our disaster-response efforts. More than \$5.7 million of the grants helped 145 food banks support families impacted by our nation's longest government shutdown. Every food bank in the Feeding America network received grant funding to establish, expand or strengthen hunger-relief programs in their communities.



Investments in research and nutrition initiatives, capacity-building for food pantries and network improvement



Grants for food banks impacted by our nation's longest government shutdown to date



Support for network members to deliver meals in the wake of disasters and during the long recovery that follows

\$86.3M IN GRANTS distributed to our network

SPECIAL THANKS TO

Albertsons Companies Anthem Foundation Bank of America BoxLunch **California Community** Foundation

Cargill **Caterpillar Foundation Citizens Bank Conagra Brands** Costco Wholesale Corp. **Darden Foundation**

The David Tepper Charitable Foundation, Inc. **Enterprise Rent-A-Car** Foundation **Foundation For** The Carolinas

General Mills, Inc. and General Mills Foundation Great American **Milk Drive Health Care Services** Corporation

JPMorgan Chase Foundation Justin J. Watt Foundation Kellogg Company Kraft Heinz Company Foundation Margaret A. Cargill Foundation

Maruchan **Morgan Stanley** Nationwide Foundation PepsiCo **Red Nose Day Fund** of Comic Relief USA Sam's Club Foundation





Funds that enable food banks to invest in areas of high need and high potential



Food-rescue initiatives, including programs that prevent food waste at retail locations and rescue fresh produce

18.3M COMMUNITY PROGRAMS

Initiatives that alleviate hunger for children, seniors and low-income families

Sheetz For the Kidz **Starbucks Coffee** Company Synchrony Bank Target The TJX Companies/ **TJX Foundation** Unilever

United Airlines Visa Foundation Walmart Foundation The Walt Disney Company Wells Fargo Whole Foods

FINANCIALS

Feeding America carefully stewards the donations we receive from supporters like you. We are committed to investing your contributions efficiently and effectively in the fight against hunger.



In fiscal year 2019, Feeding America had total public support and revenue of \$2.9 billion and operating expenses of \$2.9 billion.



FINANCIAL

SNAPSHOT

PROGRAM SERVICES

95.6% FOOD PROCUREMENT

2.4% MEMBER SERVICES

0.2% PUBLIC AWARENESS AND EDUCATION

0.2% PROGRAMS

1% RESEARCH AND ANALYSIS

0.1% POLICY AND ADVOCACY

98.6% TOTAL PROGRAM SERVICES

SUPPORTING SERVICES

1.0% FUND DEVELOPMENT



1.4% TOTAL SUPPORTING SERVICES



98.6% OF CONTRIBUTIONS go directly into programs that serve people at risk of hunger.

91.9% DONATED GOODS AND SERVICES

5.6% FUNDRAISING

2.2% FOOD PROCUREMENT REVENUE

0.3% OTHER REVENUE

REVENUE



STATEMENT OF ACTIVITIES

		[IN TH	OUSANDS]	
OPERATING ACTIVITIES	PUBLIC SUPPORT AND REVENUE	2019	2018	ASSETS
	FUNDRAISING	160,948	163,292	CASH
PUBLIC SUPPORT	DONATED GOODS AND SERVICES	2,643,647	2,637,558	ACCOUNTS RECEIVA
3011 0 1 1	TOTAL PUBLIC SUPPORT	2,804,595	2,800,850	INVESTMENTS
				CONTRIBUTIONS REC
	FOOD PROCUREMENT REVENUE	62,816	70,889	NOTES RECEIVABLE,
REVENUE	OTHER REVENUE	8,872	7,909	OTHER ASSETS
	TOTAL PUBLIC SUPPORT AND REVENUE	2,876,283	2,879,648	FURNITURE, SOFTWA
	EXPENSES			TOTAL ASSETS
	MEMBER SERVICES	70,054	70,967	LIABILITIES AND NET A
	FOOD PROCUREMENT	2,745,264	2,753,823	ACCOUNTS PAYABLE
	PUBLIC AWARENESS AND EDUCATION	6,561	6,695	DEFERRED REVENUE
PROGRAM	POLICY AND ADVOCACY	2,834	2,526	LEASES PAYABLE
	PROGRAMS	4,494	4,380	OTHER OBLIGATIONS
	RESEARCH AND ANALYSIS	3,595	3,476	TOTAL LIABILITIES
	TOTAL PROGRAM SERVICES	2,832,802	2,841,867	
		0.071	11 007	NET ASSETS
SUPPORTING	MANAGEMENT AND GENERAL	9,931	11,987	WITHOUT DONOR RE
SERVICES	FUND DEVELOPMENT	29,160	27,079	WITH DONOR RESTR
	TOTAL SUPPORTING SERVICES	39,091	39,066	TOTAL NET ASSETS
	TOTAL EXPENSES	2,871,893	2,880,933	TOTAL LIABILITIES A
	INCREASE (DECREASE) IN NET ASSETS AS A RESULT OF OPERATIONS	4,390	(1,285)	
				Feeding America's audit
NON- OPERATING	WILLS AND BEQUESTS, INVESTMENT RETURNS AND OTHER	3,277	2,930	statements for the fiscal which are available on F
ACTIVITIES	CHANGES IN NET ASSETS	7,667	1,645	are essential to understa
	NET ASSETS AT BEGINNING OF YEAR	130,645	129,000	
	NET ASSETS AT END OF YEAR	138,312	130,645	VIEW OUR AUDITED



[IN THOUSANDS]

	2019	2018
	70,500	65,365
UNTS RECEIVABLE, NET	6,592	7,836
TMENTS	43,484	38,062
RIBUTIONS RECEIVABLE, NET	29,111	28,039
S RECEIVABLE, NET	349	495
RASSETS	862	1,351
TURE, SOFTWARE AND EQUIPMENT, NET	6,077	7,678
ASSETS	156,975	148,826
S AND NET ASSETS		
UNTS PAYABLE AND ACCRUED EXPENSES	12,189	11,673
RED REVENUE	2,982	2,609
S PAYABLE	2,567	3,059
ROBLIGATIONS	925	840
LIABILITIES	18,663	18,181
TS		
OUT DONOR RESTRICTIONS	43,814	39,650
DONOR RESTRICTIONS	94,498	90,995
NET ASSETS	138,312	130,645
LIABILITIES AND NET ASSETS	156,975	148,826

America's auditors have expressed an unmodified opinion on our financial nts for the fiscal year ended June 30, 2019. Those financial statements, re available on Feeding America's website, include associated notes that ntial to understanding the information presented herein.

VIEW OUR AUDITED FINANCIALS ONLINE

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Kind-hearted supporters like you power Feeding America's mission. Today, children and families nationwide have the food they need because of your commitment.



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Feeding America Visionary Partners are recognized for their generous contributions or commitments of \$4 million or more, donations of 40 million pounds or more of food and grocery products, or combined gifts of \$2 million or more and 20 million pounds or more of food and grocery products. Click each partner's logo or name to learn more.













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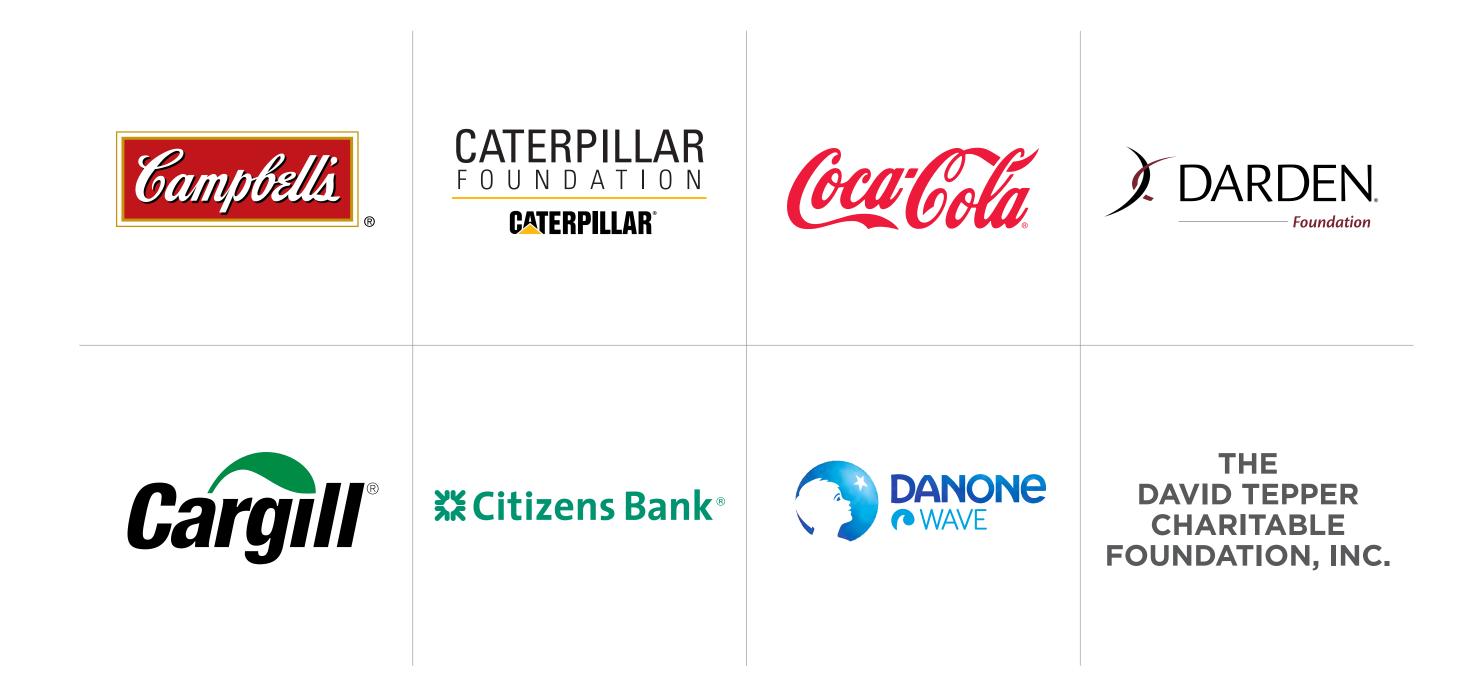
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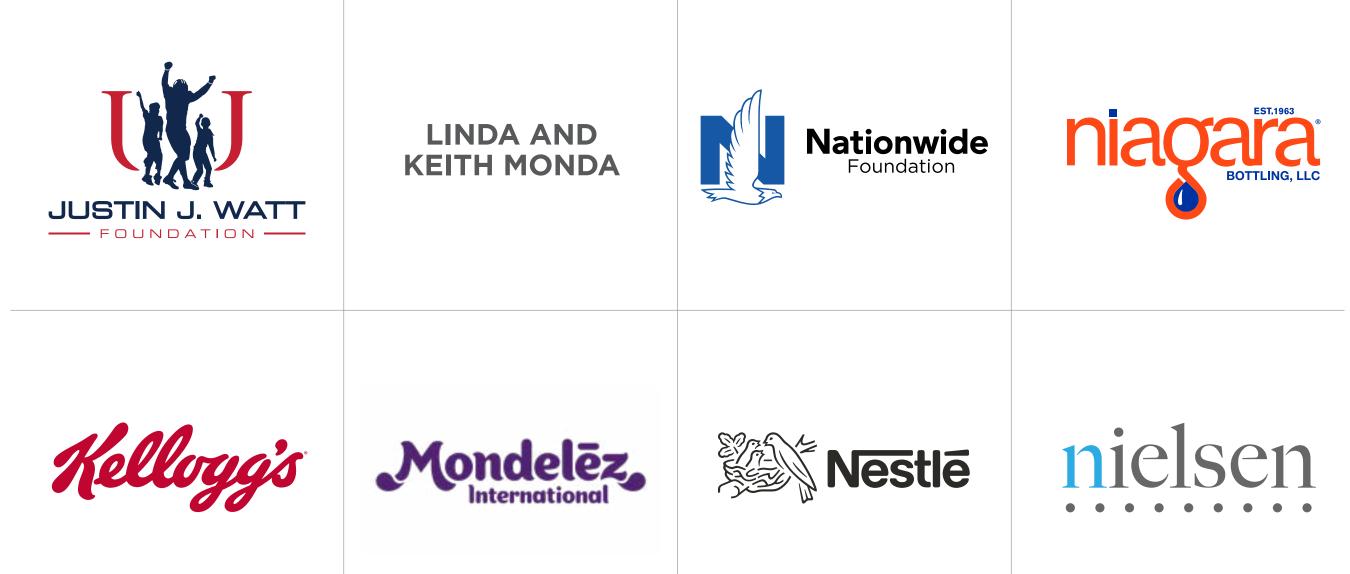












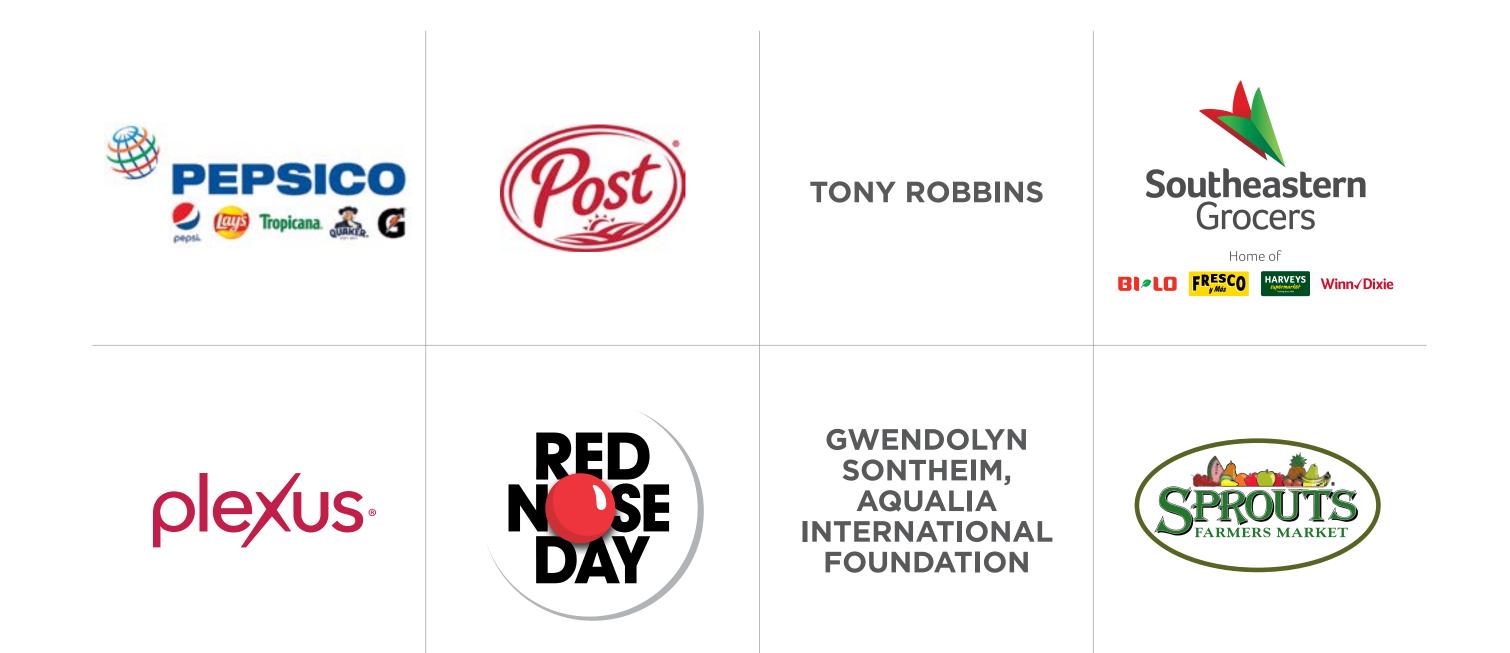










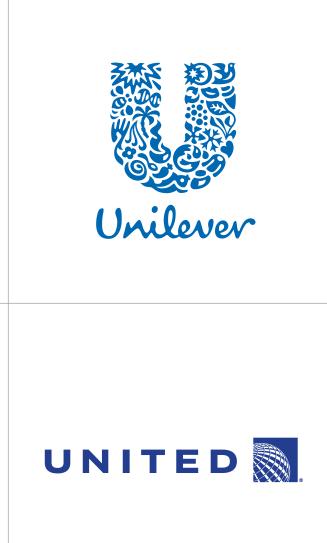
























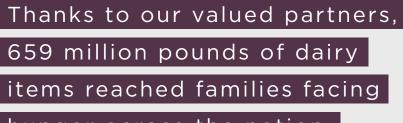
hunger across the nation.

Thank You to America's Dairy Community

At food banks, milk is one of the most requested, yet least donated items—but Feeding America is committed to changing that alongside our strategic partners. We are developing creative solutions for providing more dairy products to families in need through Dairy Nourishes America, a collaborative project with the Innovation Center for U.S. Dairy, MilkPEP and the National Dairy Council. We are launching and growing dairy programs that use different business models, such as The Great American Milk Drive, in collaboration with food banks. We are also growing our collaboration with the USDA. This year, the USDA provided fresh milk to food banks for distribution through TEFAP for the very first time. And in celebration of National Dairy Month this past June, we partnered with America's dairy community and Laila Ali to launch a three-vehicle "Real Love Convoy" on a cross-country tour to raise awareness of child hunger and provide kids with free milk and dairy foods.







MISSION PARTNERS

Feeding America Mission Partners are recognized for their generous contributions or commitments of \$500,000 or more, donations of 5 million pounds or more of food and grocery products, or combined gifts of \$250,000 or more and 2.5 million pounds or more of food and grocery products.

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Starbucks' investment

will help food banks make

an even bigger difference

in their communities.

Thank You to Starbucks Coffee Company

Since 2016, Starbucks has contributed to the fight against hunger by donating surplus food each night from its participating stores nationwide through the Starbucks FoodShare' program. Together, we have donated 20 million nourishing meals to people in need through FoodShare—but Starbucks wanted to do even more this year to strengthen the neighborhoods where they do business. They chose to invest \$1.5 million in mobile pantry programs at 17 Feeding America food banks to further emphasize their mission to inspire and nurture the human spirit—one person, one cup and one neighborhood at a time. Starbucks' investment will help food banks sustain or expand their mobile pantry programs so they can make an even bigger difference for people facing hunger in their communities.

Feeding America Partners are recognized for their generous contributions of \$5,000-\$149,999.

\$149,999-\$100,000

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Thank You to James, Kathleen and Jessica McCrorie

In James and Kathleen McCrorie's words, "As a family, we choose to not only donate but also fight side by side with Feeding America to end hunger. As we became more involved with the organization, we witnessed the absolute dedication and passion of their staff members and were hooked! Their focused commitment to their mission of helping people struggling with food insecurity in our own country is inspiring. Our 16-year-old daughter, Jessica, serves as Feeding America's first Teen Ambassador, and we are so proud of her genuine commitment to the cause."



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The van Hengel Society is named in honor of John van Hengel-founder of the modern food bank movement—and honors individuals who make legacy gifts, including bequests and charitable gift annuities, in support of Feeding America.

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Keta Hodgson Beth and Todd A. Hoffman James A. Hornicek Charles M. Horowitz Barbara Hughes and Gregory M. DiPaolo Kirsten Hviid Allen Jedlicka and Wendy Brudevold **Bvron Jervis** Constance and Robert Johnson Lori Johnson C.P. and J.A. Jones Elinor Kass David Keer Lane H. Kendig Walter Keough Sean S. Kerr Dana S. Kline Donna Mae Koch Henry Kohring George Kokinis Andre Kouame Constance M. Kratz Carlo La Bella Marily Lantz Alma Maryann Lee Darlene Lee Lindsey Lester-Brutscher John Lincoln Charles Linzner Pat Lisandrelli Patricia Lockett



In memory of van Hengel Society members whose legacy to fight hunger was realized this year

Jeannie B. Adams Rachel Alper Franz and Dori Altschuler Lillian T. Barnes Ward D. Bouwsma Winifred Chmielewski Ruth G. Collins Robert C. Defillippis Florence Dembling Meredith Drench Mary F. Dunn Dorothy Fiore and Howard Gramenstetter Robert Garber J. Richard "Skip" Grodt John P. Wood

Bonnie Lou Haley Gordon Icheldinger Mary Jane Kenny Susan Light Kurt Low Joan Milsten Jennie Moehlmann Ana Nania James Ogurchock Grace Rice Jeannette Schultz Carolyn F. Spence Sheila Tierman Gloria Von Zehner Joseph Wakin Barbara J. Williams

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Ann Catherine Stehle

Sarah T. Whitlock Judith Whitney Albert J. and Elizabeth A. Wieners Sam Williams Andrew Wilson John N. Wilson Gary Witzenburg Linda G. and Scott A. Wolpert Thomas S. Woodruff Virgie Yates Frances Zanides Steve and Amy Zeder Paul and Yvonne Zenian Laura and John Zielinski





The Foundation for Food and Agriculture Research is helping us provide fresh produce to families in need.

Thank You to The Foundation for Food and Agriculture Research

Feeding America's partnership with The Foundation for Food and Agriculture Research (FFAR) will play a key role in helping us identify the best methods for providing fresh produce to families in need. FFAR awarded \$1 million to Feeding America to evaluate the effectiveness of our produce cooperatives in reducing food insecurity. This grant was matched with funding from Target, the University of Illinois, The Rachael Ray Foundation and Feeding America for a total \$2 million investment. Together, FFAR and Feeding America will gain important insights into how much our produce cooperatives help decrease food waste, shorten the time between sourcing and distribution, and increase access to produce.

NEW CORPORATE AND FOUNDATION PARTNERS

Your dedication in the fight to end hunger fuels our mission. We look forward to growing the strong partnerships we formed this year.

Against the Grain Inc. Ajinomoto Foods Ameriqual Group, LLC Bakehouse Bread Co Bel Air Bradshaw Homes **Brand Activation** Maximizer LLC CAcafe Church World Service Cole's Quality Foods, Inc The David R. and Patricia D. Atkinson Foundation Daystar Dollar General Ebans Bakehouse **Engro Foods Fidelity Investments** Food for Life

Food Source Foundation for Food and Agriculture Research The Fresh Market **Fresh Point Produce** Giant Foods (Landover) Giant/Martin's Food Stores (Carlisle) **GNC Live Well Foundation** GoPuff Greater Washington Community Foundation Health Care Service Corporation Hoffmaster Group Home Market Foods The Jackfruit Company Jimmy's Cookies Kansas City Sausage Co.

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Feeding America is

thankful for our new

corporate and foundation

partners.





The Wells Fargo Holiday

Food Bank program helped

to provide an incredible

55 million meals.

Thank You to Wells Fargo

Before launching the Holiday Food Bank program with Feeding America in November 2018, Wells Fargo had already donated more than \$7.5 million to local food banks and had 26 Wells Fargo leaders serving on food bank boards. The Holiday Food Bank program took Wells Fargo's support to the next level, raising \$5.5 million to help provide an incredible 55 million meals. The campaign also engaged 2,300 Wells Fargo team members, collected 9,400 boxes of non-perishable food, and raised awareness of hunger in America through a robust media campaign, including *Good Morning America, Jimmy Kimmel Live!, People* magazine and *USA Today*.

LEADERSHIP

With support from caring and

capable leaders like our chief executive

officer, Claire Babineaux-Fontenot,

Feeding America is helping provide meals

to a growing number of families in need.



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¹Stepped down from service during fiscal year 2019. ²Stepped down from service during fiscal year 2020. ³Commenced service during fiscal year 2019. ⁴Commenced service during fiscal year 2020.

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Feeding America is a nationwide network of food banks that feeds more than 40 million people through food pantries and meal programs in communities across America and leads the nation in the fight against hunger.

Every effort was made to ensure the accuracy of the annual report. We would appreciate notification of any errors or omissions in order to correct our records. To report errors or omissions, please contact Elizabeth Rowan Chandler, Director of Communication and Donor Stewardship, at erowanchandler@feedingamerica.org or 312.641.6428.

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